

Intergenerational Poverty Action Plan of Grand County

JUNE 2017

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THE GRAND COUNTY DEVELOPMENT TEAM

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 - **Corina Spence**, early childhood education services
 - **Daniel McNeil**, Grand Area Mentoring
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 - **Kelly Thornton**, Department of Workforce Services (DWS)
 - **Kelly Vagts**, Mental Health – Grand County School District (GCSD)
 - **Melinda Snow**, Grand County School District (GCSD)
 - **Rhiana Medina**, Moab Valley Multicultural Center (MVMC)
 - **Sarah Shea**, Moab Regional Hospital (MRH)
 - **Shelly Ivey**, Grand County Judicial System
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Data Sources

- Department of Workforce Services
- Intergenerational Welfare Reform Commission
- Utah State Tax Commission
- U.S. Census
- Moab Area 2017 Affordable Housing Plan
- Moab Free Health Clinic Resource Guide

County Plan Summary

Grand County feels the aches and pains of big city problems, yet it receives small town funding. Like the Wasatch Front and Back, the Moab area serves nearly two million tourists annually, but it struggles alongside other rural communities for access to resources. Its seasonal population is not accounted for in many of the census studies, often skewing data to hide the county's severe struggles for fair housing and reasonable cost of living. Relying on tourism as the main economic driver has caused land prices to skyrocket while wages remain stagnant, creating an ever-increasing affordability gap that has left Moab residents with few options.

Tourism and hospitality-related industries employ about 60% of the workers in Grand County and collect more than 83% of the revenue, yet the average annual wage for service-related jobs is \$24,756 – substantially lower than the statewide average of \$37,923. In 2014, 29.2% of all households in Grand County earned less than \$20,000, ranking 26th across all counties in Utah. In 2015, the average annual wage for those experiencing intergenerational poverty was \$15,021, just a fraction of the statewide and county average wages.

Coupled with high housing and living costs, many of the county's residents struggle to make ends meet, leading to higher rates of poverty – and intergenerational poverty – in the area.

Grand County is often excluded from funding and resource pools. It is one of only four counties in Utah that does not benefit from Temporary Assistance for Needy Families (TANF) funding for crucial in-home services. The large number of transient residents strain the county's health and medical infrastructure systems, yet the region is not considered a Healthcare Provider Shortage Area (HPSA) for primary or dental care. It is one of the many rural regions competing for Utah's minimal rural set-aside funding sources. Out of necessity, service providers in the Moab area have spread themselves thin to address some of the community's most difficult challenges.

To address intergenerational poverty, Grand County's development team selected two areas on which to focus: early childhood development and health. The team believes that teaching families how to support the healthy development of their children and expanding healthcare access to every Grand County resident will be the most effective and sustainable way to address, and eventually stop, the pervasive cycle of poverty in the community. Early childhood development and health are two goals that are heavily intertwined and address some of the most basic human needs.

Needs Assessment

County Goals for Intergenerational Poverty

The Grand County Intergenerational Poverty Plan will address the state's overarching goals regarding early childhood education and health. Grand County adopted one of the state's long-term early childhood development outcomes: Parents will obtain skills to support the healthy development of children and mitigate exposure to toxic stress. Additionally, the plan closely aligns with the state's outcome measure to ensure quality, timely, and affordable access to healthcare for all children and parents struggling with intergenerational poverty. Grand County's health goals indirectly address many of the state's expected outcomes. By expanding access to services at birth and improving access to in-home mental, behavioral, and physical health services, the county is working to tackle the Commission's statewide early childhood development and health goals.

Measurements of Progress and Success

The evaluation indicators for Grand County's two major goals are listed below.

Early Childhood Development

- Number of cases at:
 - Department of Child and Family Services (DCFS)
 - Children's Justice Center
 - Moab Regional Hospital Emergency Room
 - Domestic violence cases
 - Non-emergency medical visits
 - Grand County Justice System
- Number of calls to:
 - Police and Sheriff's Departments
 - Seekhaven (domestic violence victim service provider)
- Grand County School District records of:
 - Domestic violence cases reported
 - Absence rates
 - Academic testing data at intake
- Testing executive function levels at intake at public preschools, HeadStart, SEEIP, and other early childhood education providers using an evidence-based assessment tool
- Trends in Ages and Stages Questionnaire: Social-Emotional (ASQ-SE) results
- Frequency of appointments with primary care providers
- Number of participants in pre- and postnatal parenting involvement programs (PIP)

Health

- Legislative decisions are made regarding a Healthcare Professional Shortage Area (HPSA) designation for Grand County
- Legislative decisions are made regarding Medicaid expansion for the state of Utah

- Feasibility study results
- Number of patients going to see providers for specific healthcare programs
- Number of patients participating in certain types of financial aid and payment programs
- Number of successful referrals, or referrals that lead to appointments
- Number of children receiving follow-up services
- Number of Adverse Childhood Experiences (ACE) studies administered that lead to referrals
- Trends in overall ACE scores
- Percentage of primary care providers performing ACE tests and writing referrals

Target Population

The Grand County Intergenerational Poverty Action Plan targets all IGP children and adults living in Grand County, regardless of demographics or cultural differences.

The Intergenerational Welfare Reform Commission (IWRC) reports Grand County has the third highest rate of children experiencing intergenerational poverty at 15%, behind Carbon and San Juan Counties; an additional 41% of children in Grand County are at-risk of remaining in poverty as adults. Seven percent (7%) of adults in Grand County are experiencing intergenerational poverty, indicating that a fraction of Grand County's children come from impoverished families spanning multiple generations. This translates to 837 adults and children currently experiencing IGP and an additional 879 children are at-risk – a shocking percentage of residents that cannot be ignored and a realistic target population for this plan.

Bringing in Family Voices

The Grand County IGP development team created an anonymous survey to engage with families about some of the solutions and strategies identified in this plan. Several service providers associated with this plan distributed the survey to select families to gather initial feedback, and though there is some variation in the responses, the results indicate that many of the services proposed in this plan would be beneficial to the Moab community. The survey and its results may be found on the following pages.

The development team has incorporated several strategies into the Year One Work Plan to ensure that community feedback will continue to be collected as this plan evolves and is implemented. Most importantly, the IGP group plans to work with the Communities that Care Coalition (CTC) and other local poverty-fighting committees to create exit assessments about the effectiveness of current and proposed programs used in Grand County. The Grand County IGP Plan will influence and work alongside the efforts produced by the CTC, and the coalition will include parent voices on proposed CTC programs and IGP/CTC overlapping programs as well. The appended survey will continue to be distributed through the community in addition to the program evaluations, with specific plans to distribute to parents throughout the Grand County School District at the start of the upcoming school year. As new programs arise, the Grand County IGP team plans to be flexible and proactive in regularly assessing where this plan is, where it will go, and how effective it is for the community it is intended to serve.

Survey Results

Ten families were surveyed in-person by service providers associated with this plan. Seven of the participants were female, and all but one participant was between ages 26 to 45; the outlying participant is between the ages of 46-55. The average household size, including the participant, is 4.8 people – 4 of which are under age 18. This indicates that many of the families interviewed are single parents with multiple children. The survey asks the number of “people living with [the participant]” because families experiencing intergenerational poverty have intricate or non-conventional family structures or live in households with other families, so the survey allows the participant to self-declare what they define their household to be.

Six of the participants work full time, though some of those full-time positions are seasonal in nature. Two of the participants are part-time, and the others are unemployed. Four of the participants claim to have health insurance for themselves and their family, but five families are only partially covered, and one family declares to not have health insurance at all.

Several of the participants gave general feedback that the Grand County IGP Team will take into consideration as it moves forward with plan implementation. The following are direct quotes from survey results:

- I had help from Early Intervention when my kids were little. After that, it was hard to figure out how to get stuff done. Like fill out forms, or read them, or know if someone could help me with my kids. I can't drive but I live near the hospital. It is hard to get to workforce services and now they want you to call or get on the computer for help. I have a friend drive me to Blanding for Indian Health care. I'm not sure what I would do if she didn't do that.
- I like Moab, but it all costs so much my family can't keep up. I think we will have to move if we can't get insurance or chip or Medicaid. My feet are very tired from working two jobs and my kids are good but I am afraid they will get hurt. The hospital is nice. But it is not private for waiting or talking.
- More help for parents of kids with autism
- Public transportation
- Providers don't communicate with each other and it's frustrating.

The chart below indicates how helpful the participants believe the proposed services would be for them and their families. According to these families, the most important services are access to in-home mental and behavioral health services and expansion of Medicaid or a similar health coverage program in the state of Utah.

	Very Helpful	Helpful	Somewhat Helpful	Neither Helpful nor Unhelpful	Not Helpful	Unsure	I already have access to this service.
How helpful would in-home PHYSICAL health services be? (For example, your doctor coming to your home for treatment instead of you going into their office)	3	2	2	1	1	1	0
How helpful would in-home MENTAL health services be? (For example, your doctor coming to your home for treatment instead of you going into their office)	6	1	2	0	1	0	0
How helpful would in-home BEHAVIORAL health services be? (For example, your doctor coming to your home for treatment instead of you going into their office)	6	2	1	0	1	0	0
How helpful would peer parenting classes be?	0	2	4	2	1	1	0
How helpful would prenatal and postnatal education and care be?	1	3	0	1	1	1	3
How helpful would access to a free or cash-pay health clinic be?	4	3	3	0	0	0	0
How helpful would it be if Medicaid or a similar health coverage program was expanded in the state of Utah?	9	0	0	1	0	0	0
How helpful would it be if health and social service agencies could more easily share patient information in order to improve continuity of care in Grand County?	4	2	0	0	0	4	0

Health and Early Childhood Development Services Survey

The following questions are to get a general idea of who you are.

1. Age:

- ☐ 16 – 25 ☐ 26 – 35 ☐ 36 – 45 ☐ 46 – 55 ☐ 56 – 65 ☐ 66 +

2. Gender:

- ☐ Male ☐ Female ☐ Prefer Not to Identify

3. Employment Status:

- ☐ Full-Time ☐ Part-Time ☐ Retired ☐ Unemployed

4. Number of people living with you: _____

5. How many of those people are under age 18? _____

6. Do you and/or your family members have health insurance?

- ☐ Yes, we all do.
☐ I do, but members of my family do not.
☐ I do not, but members of my family do.
☐ Yes, but I am or my family is still underinsured.
☐ No.

The following questions ask how helpful certain programs or services would be to you and your family.

7. How helpful would in-home PHYSICAL health services be? (For example, your doctor coming to your home for treatment instead of you going into their office)

- ☐ Very Helpful ☐ Not Helpful
☐ Helpful ☐ Unsure

- ☐ Somewhat Helpful
- ☐ Neither Helpful nor Unhelpful
- ☐ I already have access to this service.

8. How helpful would in-home MENTAL health services be? (For example, your doctor coming to your home for treatment instead of you going into their office)

- ☐ Very Helpful
- ☐ Helpful
- ☐ Somewhat Helpful
- ☐ Neither Helpful nor Unhelpful
- ☐ Not Helpful
- ☐ Unsure
- ☐ I already have access to this service.

9. How helpful would in-home BEHAVIORAL health services be? (For example, your doctor coming to your home for treatment instead of you going into their office)

- ☐ Very Helpful
- ☐ Helpful
- ☐ Somewhat Helpful
- ☐ Neither Helpful nor Unhelpful
- ☐ Not Helpful
- ☐ Unsure
- ☐ I already have access to this service.

10. How helpful would peer parenting classes be?

- ☐ Very Helpful
- ☐ Helpful
- ☐ Somewhat Helpful
- ☐ Neither Helpful nor Unhelpful
- ☐ Not Helpful
- ☐ Unsure
- ☐ I already have access to this service.

11. How helpful would prenatal and postnatal education and care be?

- ☐ Very Helpful
- ☐ Helpful
- ☐ Somewhat Helpful
- ☐ Neither Helpful nor Unhelpful
- ☐ Not Helpful
- ☐ Unsure
- ☐ I already have access to this service.

12. How helpful would access to a free or cash-pay health clinic be?

- ☐ Very Helpful
- ☐ Helpful
- ☐ Somewhat Helpful
- ☐ Neither Helpful nor Unhelpful
- ☐ Not Helpful
- ☐ Unsure
- ☐ I already have access to this service.

13. How helpful would it be if Medicaid or a similar health coverage program was expanded in the state of Utah?

- ☐ Very Helpful
- ☐ Helpful
- ☐ Somewhat Helpful
- ☐ Neither Helpful nor Unhelpful
- ☐ Not Helpful
- ☐ Unsure
- ☐ I already have access to this service.

14. How would it be if health and social service agencies could more easily share patient information in order to improve continuity of care in Grand County?

- ☐ Very Helpful
- ☐ Helpful
- ☐ Somewhat Helpful
- ☐ Neither Helpful nor Unhelpful
- ☐ Not Helpful
- ☐ Unsure
- ☐ I already have access to this service.

Additional comments, questions, or concerns about health and early childhood development services in the Moab area:

Developing, Integrating, and Aligning Services

The corresponding charts explaining the connections between current and proposed services, policies, systems, and resources identified by Grand County may be found on the following pages.

Proposed Services

The summary of the most important elements in these charts can be stated as two key concepts.

First, Grand County recognizes the creation of a parenting involvement program (PIP) as the most important system to address many of the problems associated with intergenerational poverty in the community. Given the proper amount of funding and resources, this program has the capacity to address the county's early childhood development and health goals. Moab Regional Hospital can begin to teach parents effective attachment parenting strategies at or before birth, screen for early signs of developmental delays, refer both parents and children to additional services as needed, and continue care through childhood – thus reducing ACE scores for this population. With the hospital as the central connector, PIP creates formal communication channels amongst the relevant organizations, making access to care easier for both families and providers.

Additionally, the development team of Grand County overwhelmingly believes that a full-time position must be created or additional funding provided to coordinate the implementation and upkeep of this plan. Grand County and the City of Moab are studying options for creating a formal economic development office, and it has been proposed that this office could take on some of the responsibility of implementing this plan. This coordinator would work closely with the efforts produced by the hospital and the Communities that Care (CTC) Coalition to solve some of the most pertinent causes of poverty in the community. The CTC Coalition is still in its early stages of development, so it is difficult to project the future of IGP's relationship with CTC. To summarize, there are a couple of potential opportunities to formally support an IGP Coordinator in the community, but nothing is certain.

The actions outlined in this plan are extremely important to solving some of the deepest challenges in Grand County, but many of the organizations, including those involved with writing this plan, do not have the capacity to also implement it. Like many rural communities, the Moab area is isolated and constantly struggling to find more funding and resources. The residents, local government, and nonprofits have realized in many cases that to accomplish something, they must do it themselves and cannot wait for outside help.

The gravity and longevity of implementing a plan to address intergenerational poverty in Grand County is a task that no individual organization in Grand County can add to its current workload. Therefore, funding a position to oversee the coordination of the county's health and early childhood development goals is necessary and would fit naturally with the work done at the hospital to create a parenting involvement program.

Proposed Services				
Service to be provided	To whom in the family will the service be offered?	Can your target families currently access this service?	Organization(s) providing the service	Other Pertinent Information
Early Childhood Development				
Improved access to in-home services (mental/behavioral/physical health) for parents and children	IGP parents and children	No - Grand County is one of the four counties in the state of Utah that does not receive Temporary Assistance for Needy Families (TANF) funding for evidence-based home visitation program.	HeadStart and SEEIP currently have limited but existing programs to provide this service. MRH has begun the process of creating a parenting involvement program (PIP), but it is not yet available to the community.	As the most recent IWRC annual report states, Grand County is one of only four counties "with high rates of children experiencing intergenerational poverty [that] lack[s] home visitation services;" the lack of TANF funding is one of many crucial missing pieces to solve the county's struggle for improved healthcare. MRH is starting a program but still cannot fully address this need in the county. Though MRH will be the main organization providing this service, it will be screening and linking parents to services from, but not limited to: USU Extension, DWS, MFHC, SEEIP, Headstart, Four Corners Mental Health, MVMC
Health				
Support Child Health and Development Interactive System (CHADIS) testing starting in the MRH and get all providers to participate in this program	All children and families in Grand County	Mostly no, in progress	MRH, MFHC, Health Dept., Four Corners, dental care providers	This program is currently under development and is time-limited because the Cambia grant funding the service will eventually go away.
ACE and CHADIS screenings performed by all primary care service providers	All children age 0-18	Yes, but limited	MRH, other primary care providers	Grand County is currently facing a shortage of primary care doctors, which could hamper the efforts of expanding this service. The community receives almost two million visitors annually, many of whom are served by primary and emergency care physicians – this drives the doctor and/or nurse to patient ratio substantially lower than Census-based reports show. Expanding this service may prove to be difficult because many of the primary providers do not have the funding or capacity to add this service at this time.

Funding a full-time care coordinator to enhance and support collaboration between health agencies in order to improve continuity of care	All children and families in Grand County	No		Through this plan development process, Grand County has come to the firm conclusion that an additional person or organization is extremely necessary in order to ensure that continued collaboration and progress is happening in the organizations associated with this document. It is clear that in several areas, this county, like many of Utah's rural counties, gets overlooked when considered for state funding though they are in dire need of it. There is no listed organization to provide this service, but the Grand County development team strongly agrees that some kind of state funding should be allocated to create this position for counties that need it.
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Aligning Services, Systems, and Resources

Linking and Aligning Services		
Service 1	Service 2	Will be linked how?
Early Childhood Development & Health		
MRH's proposed parenting involvement program (PIP)	All other additional services, based on the needs of the family	Screenings and referral processes
Countywide service-provider evaluation system	Accountability amongst service providers	A full-time position or organization must be created to oversee the implementation of this plan and hold associated organizations accountable.

Linking and Aligning Policies and Systems		
Policy or System 1	Policy or System 2	Linkage/Alignment Needed
IGP	CTC, LIC, Homeless Coordinating Committee, etc.	Grand County currently has several committees that serve to streamline and improve services related to poverty. This new IGP group, in conjunction with CTC or another service group, could consolidate the number of committees and multitude of meetings that many of the associated service providers regularly attend. This linkage applies to both early childhood development and health services.
Early Childhood Development		
Screening and intake systems	Release of information policies	Permission from parents to share information between organizations
Release of information form for Organization A	Release of information form for Organization B	Each federal, state, grant, and other release of information form has different, specific requirements, creating a double edged sword that protects the identity of the patient yet makes it harder for organizations to collaborate to treat the same patient. A partnership agreement amongst service providers in Grand County would be one way to streamline information sharing systems if it is possible to work through state and federal statutes.
MRH's parenting involvement program	Other agencies to whom patients are referred by MRH	An evaluation system needs to be created to ensure that the hospital's program is effectively assessing the needs of families, and that the associated agencies are following through on the referrals being sent to them.
Health		
Healthcare Provider Shortage Area (HPSA) designation/exemptions countywide for dental, mental, and primary care	HPSA requirements, legislature	City and County officials to lobby to state to get HPSA designation/exemptions for countywide dental, mental, and primary care. As is stated previously in the document, the community receives almost two million visitors annually, many of whom are served by primary and emergency care physicians – this drives the doctor and/or nurse to patient ratio substantially lower than Census-based reports show. The Census data does not accurately portray the needs of the community, so it is necessary that local officials lobby for this designation. Grand County currently has a HPSA designation for mental health, but it still needs the designation for primary and dental care.
Expansion of Medicaid	Legislature	Current lack of political will, resources to serve community needs

Linking and Aligning Resources to Address Intergenerational Poverty		
Resource to Link	Who controls this resource?	Linkage/Alignment Needed
Early Childhood Development		
Funding sources	Legislature	Legislature needs to better allocate funding sources to counties that have high rates of intergenerational poverty, and funding sources must be better linked with their beneficiaries to allow for more flexible uses.
Eligibility criteria for programs for children age 0-5 (SEEIP, HeadStart, etc.) need to be expanded	Legislature	Income and disability qualification requirements limit the number of children served to the most extreme situations. Often, the moderately serious situations are the ones that can be most effectively changed with relatively little expenditure. Allowing these programs to serve the lowest 15% of children rather than the lowest 5-10% would be an efficient and easily traceable change.
Health		
Funding for CHADIS screening programs	CHADIS, Legislature	A permanent funding source(s) is needed for parenting involvement, in-home services, and other programs essential to improving overall health in Grand County.

Outreach and Marketing

Many of the organizations that typically serve families experiencing intergenerational poverty in Grand County have been integral to creating this plan and understand importance of its contents. One of the key programs proposed from this process is MRH's parenting involvement program (PIP), which will target all new mothers and children. By working with every newborn and its family, the hospital ensures the dissemination of a consistent message from birth through childhood. Most of the organizations listed in this plan will be partners in the hospital's proposed PIP, sharing the same goals and message. Additionally, a countywide service-provider evaluation system will be created to ensure that proper communication is maintained among service providers and between service providers and the community.

IGP Logic Model:

Early Childhood Development

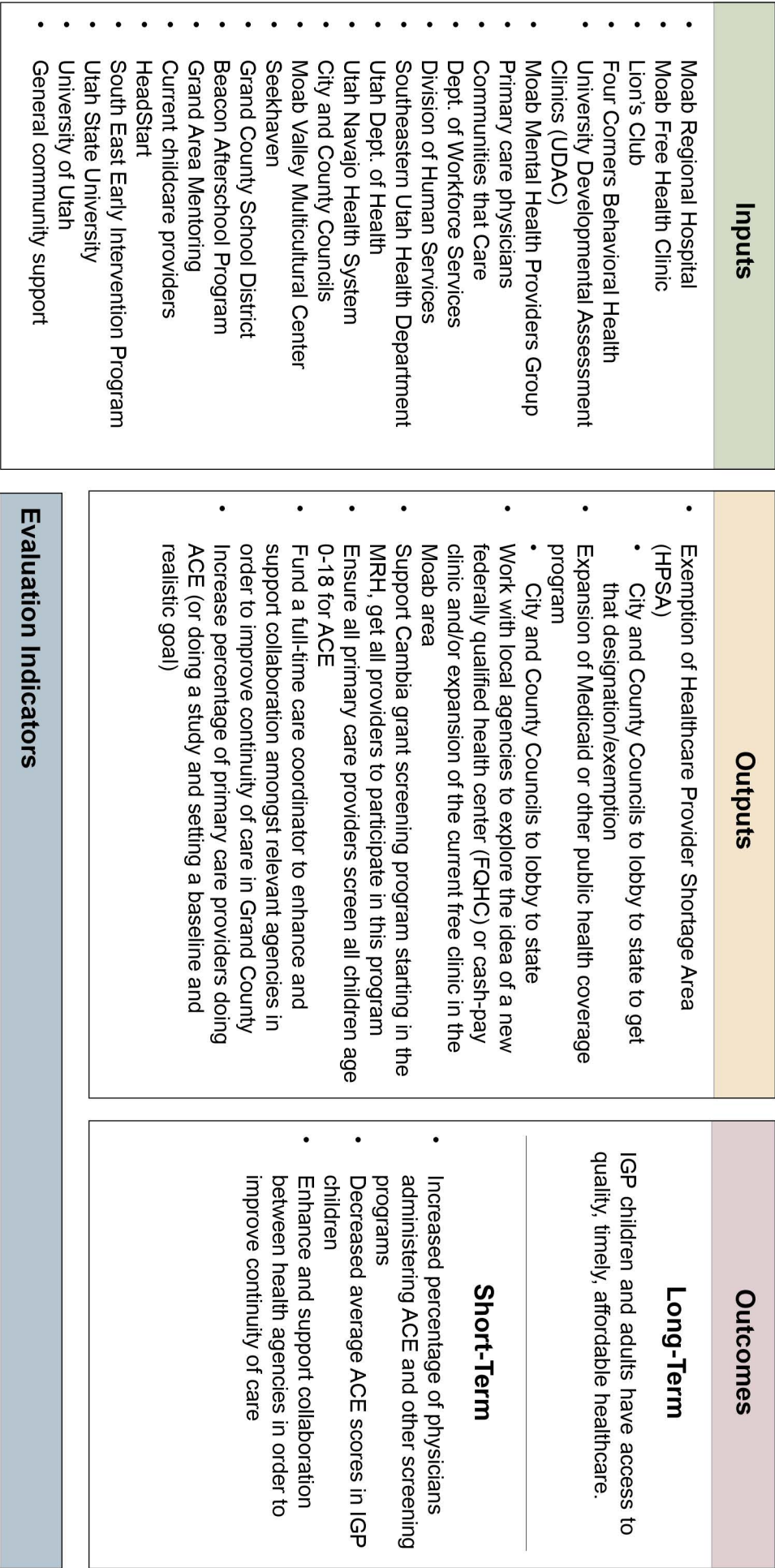
THEORY OF CHANGE:

If Grand County gives parents the skills to support the healthy development of children, they will raise a healthier generation that is less likely to continue the cycle of poverty.

Inputs	Outputs	Outcomes
<ul style="list-style-type: none">Dept. of Child & Family Services (DCFS)Dept. of Workforce Services (DWS)Division of Human ServicesJudicial systemPolice & Sheriff's Dept.SeekhavenUtah State University (USU)<ul style="list-style-type: none">USU Extension programsIn-home nursing programFour Corners Behavioral HealthMental Health Providers GroupHealthcare systems<ul style="list-style-type: none">Moab Regional Hospital (MRH)Grand County School District (GCSD)Beacon Afterschool ProgramGrand Area MentoringCurrent childcare providersHeadStartSouth East Early Intervention Program (SEELP)Moab Valley Multicultural CenterFaith leadersGrand County Public LibraryCommunities that Care	<ul style="list-style-type: none">GCSD requests age of ALL household members on registration form, not just those that are in Grand County school systems, to be put in school information system (SIS)Improved access to in-home services for parents (mental, behavioral, and physical health)<ul style="list-style-type: none">Parenting involvement programs (PIP)<ul style="list-style-type: none">peer parentingprenatal, postnatal careShift the service model so more providers go to people's homes instead of asking people to come in to themIncrease access and availability to resourcesIncrease resources, period.Create a program within USU's Masters of Social Work (MSW) program to offer volunteer hours for family in-home service visitsFund a full-time care coordinator to enhance and support collaboration amongst relevant agencies in order to improve continuity of care in Grand County	<p>Long-Term</p> <p>Parents obtain skills to support the healthy development of children and mitigate exposure to toxic stress</p> <hr/> <p>Short-Term</p> <ul style="list-style-type: none">Decreased domestic violence incidents in the presence of a childIncreased executive functioning (social/emotional) levelsDecreased cases of neglect
Evaluation Indicators		
<ul style="list-style-type: none">Number of cases at DCFS, calls to police, charge/conviction rates, court cases, Seekhaven callsCJC (Children's Justice Center)School records of reports of domestic violence cases, absence rates, testing levels at intakeNumber of domestic violence cases to the emergency room (ER)Number of inappropriate visits to the ER (non-emergency medical trips, etc.)Public school testing at intake, ASQ-SE tests, HeadStart social/emotional questionnaire, SEELP evaluationsFrequency of appointments with primary care providersParticipation rates in prenatal and postnatal parenting intervention programs (PIP)Percentage of newborn children sent to SEELP		

IGP Logic Model: Health

THEORY OF CHANGE:
If IGP children and adults have access to quality, timely, affordable healthcare, they will be able to thrive, not just survive in Grand County.



Year One Work Plan

Work Plan Action Steps	Owner/Responsible	Status (Behind, On Track, Complete)
Q3, 2017		
GCSD to change school registration forms to be more inclusive of nonconventional family structures	Grand County School District (GCSD)	Complete
Connect with CTC to evaluate which aspects of IGP Plan can be aligned with or funded by CTC	IGP team and CTC Coalition (Sarah Shea)	On Track
Schedule a webinar or strategy session with Tracy Gruber and/or DWS to discuss IGP plan, funding sources, etc.	IGP Team	
Q4, 2017		
Webinar on improving executive functioning testing in GC schools	Kelly Vagts, GCSD	On Track
Based on CTC initial development sessions, design an action plan and/or agreement between IGP and CTC coalitions	IGP and CTC Coalition Board members	
Q1, 2018		
Hire or select an IGP coordinator	Grand County, City of Moab	
Based on IGP/CTC coordinated plan, seek funding options for expanding and creating service options	IGP Coordinator, IGP Team, CTC, MFHC	

Approach community leaders (City, County, State representatives) about lobbying for HPSA designations	IGP Coordinator, IGP Team, CTC	
Approach community leaders (City, County, State representatives) about lobbying for universal healthcare for community members (Medicaid or other)	IGP Coordinator, IGP Team, CTC	
Begin baseline study of available services and needs in the community	IGP Coordinator, IGP Team, CTC	
Q2, 2018		
Market PIP and other new services available to the community; this will be an ongoing action item as new or expanded programs arise	IGP Coordinator	
Ask CHADIS to pull clinic-wide reports to track changes	MRH and/or CTC Coalition	
Design Parent Involvement Program (PIP) and other relevant service programs	IGP Coordinator	

Administration

Partnerships

Due to its remote location and population size, Grand County relies on a mix of local and regional resources for health and early childhood development services. An extensive resource guide has been appended to this document and includes many of the regional organizations with which Grand County partners. The group still needs funding or resources to create capacity for a lead organization to make headway on this effort. Moab Regional Hospital will be implementing some of the most important items in this plan, but it does not have the long-term staff or funding to manage the full work plan.

Organization	Key Contact	Title	Email	Phone	Services Provided/Role	Subgroups
South East Early Intervention Program (SEEIP)	Audrey Graham	Early Childhood Specialist	graham4grand@yahoo.com	(435)-259-1114	Early childhood education	ECD, Health
Moab Free Health Clinic (MFHC)	Beth Joseph	Executive Director	director@moabfreehealthclinic.org	(435) 259-1113	Healthcare services for uninsured and underinsured	Health
Grand Area Mentoring	Daniel McNeil	Director	grandareamentoring@gmail.com	(435) 259-1516	Youth mentoring program	ECD
Southeastern Utah Health Department	Donna Johnston	Nurse	djohnston@utah.gov	(435) 259-5602	Healthcare services, financial assistance	ECD, Health
Department of Workforce Services (DWS)	Kelly Thornton	Manager	kthornto@utah.gov	(435) 719-2600	Temporary Assistance including Financial Assistance, SNAP, Child Care, Medical, Unemployment Insurance. Employment exchange activities including job readiness skills and job seeking skills development.	ECD, Health
Mental Health – Grand County School District (GCSD)	Kelly Vagts	Therapist	vagtsk@grandschools.org	(435) 719-4824	Mental health services	ECD, Health
Grand County School District (GCSD)	Melinda Snow	Grand County Middle School Principal	snowm@grandschools.org	(435) 259-7350	Administrator at GCSD	ECD, Health
Moab Valley Multicultural Center (MVMC)	Rhiana Medina	Executive Director	director@moabmc.org	(435) 259-5444	Financial and translation assistance, crisis case management, community services	ECD, Health
Moab Regional Hospital (MRH)	Sarah Shea	Director of Community Relations & Program Development	sarahs@mrhmoab.org	(435) 719-3683	Health services	ECD, Health
Seekhaven Family Crisis and Resource Center	Maddy Fisk	Executive Director	maddy@seekhaven.org	(435) 259-2229	Safe and secure shelter, safety planning, counseling referrals, legal advocacy,	ECD, Health

					educational support, rental and employment assistance	
Grand County	Zacharia Levine	Community Development Director	zlevine@grandcountyutah.net	(435) 259-1371	Community and Economic Development	ECD
Utah State University – Moab (USU)	Stephanie Dahlstrom		stephanie.dahlstrom@usu.edu		Higher education and programs	Health

Communication among Partners

The next step towards implementing the Grand County Intergenerational Poverty Plan will be to consider the ways in which it can fit into the Communities that Care Coalition Plan and which ways it will differ. Several of the IGP partners will be attending the initial orientation sessions for the CTC Coalition over the coming months, and the group will reconvene to establish a formal communication plan. The proposed IGP Coordinator will be responsible for setting agendas, driving meetings, and implementing the plan. The IGP Development Team proposes that the City or the County formally hires this coordinator. As a local government employee, this person will be able to act as an unbiased mediator and coordinator of the service providers in Grand County and the liaison between the state and the local community.

Communications to Stakeholders and the Community

The IGP team plans to have open communication with the City and County Councils, Chamber of Commerce, Rotary Club, newspapers, and other pertinent community organizations. Once hired, the IGP Coordinator will work to implement the plan and communicate to all service providers and community and state leaders. The IGP team will reconvene to develop a formal communication plan after the CTC orientation in the coming months and again after an IGP Coordinator is hired.

Anticipated Challenges and Barriers

The single most difficult challenge to implementing this plan will be access to funding and resources. Grand County is a nonprofit-heavy community that is passionate about helping its residents, but it receives relatively little outside help and local donors and volunteers are spread too thin to commit to another long-term cause as substantial as ending intergenerational poverty. Partners have started working to addressing upcoming challenges; the development team is committed to acting on the issues listed in this document and have started to apply for additional funding sources, and many of the organizations have started the process of building capacity for creating or supporting new community programs.

Without a doubt, though, the Grand County development team believes that to ensure successful execution, Grand County needs a formal coordinator and consistent funding from the Intergenerational Welfare Reform Commission.

RESOURCE GUIDE - EARLY CHILDHOOD DEVELOPMENT

Service	Target Population (if any)	Organization/Agency	Financial Assistance Available?	Contact	Phone	Location	Website
Child Resources	Families with children with special care needs	Integrated Services Program	N/A		(801) 584-8246	Salt Lake City, UT	utah.gov
Child Resources	Families without health insurance	Children's Health Insurance Program (CHIP)	Yes	Tammy Berrie	1(877) 549-1663	Moab, UT	utah.gov
Child Resources		Four Corners Community Behavioral Health	Yes		(435) 259-6131	Moab, UT	fourcorners.ws
Child Resources	At-risk students	Grand Area Mentoring	N/A		(435) 259-1516	Moab, UT	grandschools.org
Child Resources	Low-income families with children pregnancy thorough age 5	Rural Utah Child Development Head Start	N/A	Corina Spence	1(800) 841-2867 x501	Moab, UT	
Child Resources	Low-income	Supplemental Nutrition Assistance Program (SNAP)	Yes		1-800-331-4341	Moab, UT	jobs.utah.gov
Child Resources		Family Support Center at the Christmas Box House	Yes		(435) 259-1658	Moab, UT	facebook.com
Child Resources	Pregnant women, breastfeeding mothers, postpartum women, children age 0-5	Women, Infants, and Children (WIC)	Yes		(435) 259-5602	Moab, UT	seuhealth.com
Pregnancy Assistance		Arches New Hope Pregnancy Center	Yes		(435) 259-5433	Moab, UT	archesnewhope.org
Pregnancy Assistance	Women who cannot afford prenatal care	Baby Your Baby	Yes	Tammy Berrie	1(800) 826-9662	Moab, UT	babyyourbaby.org
Pregnancy Assistance		Green River Medical Center	Yes		(435) 564-3434	Green River, UT	gmedical.org

Pregnancy Assistance		Planned Parenthood	Yes		(970) 347-3002	Durango, CO	plannedparenthood.org
Pregnancy Assistance		San Juan Clinic	Yes		(435) 587-5054	Monticello, UT	sanjuanhealthservices.org
Pregnancy Assistance		Dept. of Workforce Services	Yes	Tammy Berrie	(435) 719-3608	Moab, UT	utah.gov
Pregnancy Assistance		Utah Navajo Health System Inc.	Yes		(435) 678-3601	Blanding, UT	unhsinc.org
Pregnancy Assistance	Pregnant women, breastfeeding mothers, portpartum women, children age 0-5	Women, Infants, and Children (WIC)	Yes		(435) 259-5602	Moab, UT	seuhealth.com

RESOURCE GUIDE - EDUCATION

Service	Target Population (if any)	Organization/Agency	Financial Assistance Available?	Contact	Phone	Location	Website
Adolescent/Youth Services	ESOL, adolescents and older	Arches Education Center	Yes	Trisha Hedin	(435) 260-8764	Moab, UT	archeseducation.org
Adolescent/Youth Services		BEACON Afterschool Program	Yes		(435) 259-2767	Moab, UT	moabbeacon.net
Adolescent/Youth Services	Families with children with special care needs	Integrated Services Program	N/A		(801) 584-8246	Salt Lake City, UT	utah.gov
Adolescent/Youth Services		Four Corners Community Behavioral Health	Yes		(435) 259-6131	Moab, UT	fourcorners.ws
Adolescent/Youth Services	At-risk students	Grand Area Mentoring	N/A		(435) 259-1516	Moab, UT	grandschools.org
Adolescent/Youth Services		Young Life Moab	Yes	Silas Rappe, Kylie Thomas	(435) 260-0285	Moab, UT	younglife.org
Adolescent/Youth Services		Youth Garden Project	Yes	Delite Primus	(435) 259-2326	Moab, UT	youthgardenproject.org
Health Education		Health Rising Wellness	No	Debra Cahill DOM, L.Ac.	(970) 242-0020	Moab, UT & Grand Junction, CO	healthrisingwellness.com
Health Education	Uninsured and Underinsured	Moab Free Health Clinic	Yes		(435) 259-1113	Moab, UT	moabfreehealthclinic.org
Health Education		Moab Valley Multicultural Center	Yes		(435) 259-5444	Moab, UT	moabvalleymulticulturalcenter.org
Health Education		San Juan Clinic	Yes		(435) 587-5054	Monticello, UT	sanjuanhealthservices.org
Health Education		SMART Recovery	N/A	David Simoni	(435) 261-2731	Moab, UT	smartrecovery.org
Health Education		Southeastern Utah District Health Department	Yes		(435) 259-5602	Moab, UT	seuhealth.com
Health Education	Pregnant women, breastfeeding mothers, postpartum women, children age 0-5	Women, Infants, and Children (WIC)	Yes		(435) 259-5602	Moab, UT	seuhealth.com

RESOURCE GUIDE - FAMILY ECONOMIC STABILITY

Service	Target Population (if any)	Organization/Agency	Financial Assistance Available?	Contact	Phone	Location	Website
Disability Assistance		Active Re-Entry Independent Living Program	N/A		(435) 259-0245	Moab, UT	arecil.org
Disability Assistance	Low-income	Supplemental Nutrition Assistance Program (SNAP)	Yes		1-800-331-4341	Moab, UT	jobs.utah.gov
Disability Assistance		Dept. of Workforce Services	Yes	Tammy Berrie	(435) 719-3608	Moab, UT	utah.gov
Disability Assistance		Vocational Rehabilitation Services Division	Yes		(435) 259-4635	Moab, UT	
Financial Counseling		Fair Credit Foundation			(800) 351-4195	Salt Lake City, UT	faircredit.org
Financial Counseling	Families with children	Family Employment Program (TANF)	Yes		1-877-313-4717	Salt Lake City, UT	utah.gov
Financial Counseling		Moab Valley Multicultural Center	Yes		(435) 259-5444	Moab, UT	moabvalleymulticulturalcenter.org
Financial Counseling	Victims of domestic violence & sexual assault	Seekhaven Family Crisis and Resource Center	Yes		(435) 259-2229	Moab, UT	seekhaven.org
Food Assistance		Dept. of Workforce Services	Yes		(435) 719-2600	Moab, UT	utah.gov
Food Assistance		Grand County Food Bank	Yes		(435) 259-6456	Moab, UT	utah.gov
Food Assistance		Moab Valley Multicultural Center	Yes		(435) 259-5444	Moab, UT	moabvalleymulticulturalcenter.org
Food Assistance		Southeastern Utah District Health Department	Yes		(435) 259-5602	Moab, UT	seuhealth.com
Food Assistance	Low-income	Supplemental Nutrition Assistance Program (SNAP)	Yes		1-800-331-4341	Moab, UT	jobs.utah.gov
Food Assistance		The Salvation Army	Yes	Sara Melnicoff	(435) 259-0910	Moab, UT	salvationarmyusa.org
Food Assistance	Pregnant women, breastfeeding mothers, postpartum women, children age 0-5	Women, Infants, and Children (WIC)	Yes		(435) 259-5602	Moab, UT	seuhealth.com
Housing Assistance		Dept. of Workforce Services	Yes		(435) 719-2600	Moab, UT	utah.gov

Housing Assistance	low-income homeowners & renters	Home Energy Assistance Target (HEAT) Program	Yes		(435) 259-6362	Moab, UT	utah.gov
Housing Assistance		Moab Area 2017 Affordable Housing Plan	N/A	Zacharia Levine	(435) 259-1371	Moab, UT	moabhousingplan.com
Housing Assistance		Moab Area Housing Resource Guide	N/A	Zacharia Levine	(435) 259-1371	Moab, UT	moabhousing.com
Housing Assistance		Moab Valley Multicultural Center	Yes		(435) 259-5444	Moab, UT	moabvalleymulticulturalcenter.org
Housing Assistance	Victims of domestic violence & sexual assault	Seekhaven Family Crisis and Resource Center	Yes		(435) 259-2229	Moab, UT	seekhaven.org
Housing Assistance		The Salvation Army	Yes	Sara Melnicoff	(435) 259-0910	Moab, UT	salvationarmyusa.org
Housing Assistance	Seniors	Vista Mesa Assisted Living Residence	N/A	Tiffany Cross	(970) 564-1888 (970) 570-8207	Cortez, CO	vistamesaliving.com
Insurance Enrollment	Families without health insurance	Children's Health Insurance Program (CHIP)	Yes	Tammy Berrie	1(877) 549-1663	Moab, UT	utah.gov
Insurance Enrollment	Uninsured and Underinsured	Moab Free Health Clinic	Yes		(435) 259-1113	Moab, UT	moabfreehealthclinic.org
Insurance Enrollment		Dept. of Workforce Services	Yes	Tammy Berrie	(435) 719-3608	Moab, UT	utah.gov
Insurance Enrollment		Utah Health Decisions Insurance Services	Yes	Charlie Kulander	(435) 260-2147	Moab, UT	utahhealthdecisions.com

RESOURCE GUIDE - HEALTH							
Service	Target Population (if any)	Organization/Agency	Financial Assistance Available?	Contact	Phone	Location	Website
Alternative Medicine		Awakening Heart	Yes	Judith Lee	(435) 260-8667	Moab, UT	
Alternative Medicine		Health Rising Wellness	No	Debra Cahill DOM, L.Ac.	(970) 242-0020	Moab, UT & Grand Junction, CO	healthrisingwellness.com
Alternative Medicine		Moab Acupuncture Clinic	No	Flora Najafi L.Ac.Dil NCCAOM	(435) 259-8483	Moab, UT	moabacupuncture.com
Alternative Medicine		Morning Glory Massage	No	Lee Truesdell, LMT	(435) 259-0302	Moab, UT	massagemoab.com
Alternative Medicine		Phoenix Rising	Yes	Dr. Donald T. Leathers, ND	(435) 259-8123	Moab, UT	phoenixrisingmoab.com
Alternative Medicine		Spa Moab	No		(435) 259-7726	Moab, UT	spamoab.com
Alternative Medicine		Our Community Acupuncture	No	Tawn Jorie Lee	(435) 210-0667	Moab, UT	
Alternative Medicine	Seniors	Vista Mesa Assisted Living Residence	N/A	Tiffany Cross	(970) 564-1888 (970) 570-8207	Cortez, CO	vistamesaliving.com
Dental Care		Arches Dental Clinic	No		(435) 259-4333	Moab, UT	archesdentalclinicut.com
Dental Care		Comfort Dental	No		(970) 255-1222	Grand Junction, CO	comfortdental.com
Dental Care		Green River Medical Center	Yes		(435) 564-3434	Green River, UT	grmedical.org
Dental Care		Moab Smiles	No	Merrill M. Hugentobler, DDS	(435) 259-7418	Moab, UT	moabsmiles.com
Dental Care		Moab Dental Center	No	Jeffery Cornelius, DDS	(435) 259-5378	Moab, UT	moabdental.com
Dental Care	Veterans	Moab Veteran's Outreach Telehealth Clinic	No		(435) 719-4144	Moab, UT	
Dental Care		Parkway Dental	No		(435) 201-6940	Moab, UT	parkwaydentalmidvale.com
Dental Care		Red Rock Dental	No	Dr. Norman C Barber	(435) 259-4059	Moab, UT	moabredrockdental.com
Dental Care		Utah Navajo Health System Inc.	Yes		(435) 678-3601	Blanding, UT	unhsinc.org
Eye Care	Children without Insurance	Lion's Club	Yes		(435) 259-1721	Moab, UT	
Eye Care		Moab Eyeworks	N/A	Tom Lord	(435) 259-9492	Moab, UT	moabeyeworks.com
Eye Care		Todd Hackney Optometry	No		(435) 259-9441	Moab, UT	toddhackneyod.com
Hospice Care	Seniors	Vista Mesa Assisted Living Residence	N/A	Tiffany Cross	(970) 564-1888 (970) 570-8207	Cortez, CO	vistamesaliving.com
Hospice Care	Seniors	Grand County Hospice	Yes		(435) 719-3772	Moab, UT	
Immunization		Green River Medical Center	Yes		(435) 564-3434	Green River, UT	grmedical.org
Immunization		Moab Family Medicine	No		(435) 259-7121	Moab, UT	moabfamilymedicine.com
Immunization		Moab Regional Medical Clinic	No		(435) 719-5500	Moab, UT	amhmoab.org

Immunization	Veterans	Moab Veteran's Outreach Telehealth Clinic	No		(435) 719-4144	Moab, UT	
Immunization		San Juan Clinic	Yes		(435) 587-5054	Monticello, UT	sanjuanhealthservices.org
Immunization		Southeastern Utah District Health Department	Yes		(435) 259-5602	Moab, UT	seuhealth.com
Immunization		Utah Navajo Health System Inc.	Yes		(435) 678-3601	Blanding, UT	unhsinc.org
Medical Care	Seniors	Canyonlands Care Center	Yes		(435) 719-4400	Moab, UT	canyonlandscarecenter.org
Medical Care		Colorado West Dermatology	No		(970) 245-1500	Grand Junction, CO	wecareaboutyourskin.com
Medical Care		Dr. Andrews Family Practice and Grand County Wellness Center	Yes		(435) 259-4466	Moab, UT	moabfamilyhealth.com
Medical Care		Green River Medical Center	Yes		(435) 564-3434	Green River, UT	grmedical.org
Medical Care		Moab Family Medicine	No		(435) 259-7121	Moab, UT	moabfamilymedicine.com
Medical Care	Uninsured and Underinsured	Moab Free Health Clinic	Yes		(435) 259-1113	Moab, UT	moabfreehealthclinic.org
Medical Care		Moab Physical Therapy & Rehabilitation	Yes		(435) 210-1985	Moab, UT	moabphysicaltherapy.com
Medical Care		Moab Regional Hospital	Yes		(435) 719-3500	Moab, UT	mrhmoab.org
Medical Care		Moab Regional Medical Clinic	No		(435) 719-5500	Moab, UT	mrhmoab.org
Medical Care	Veterans	Moab Veteran's Outreach Telehealth Clinic	No		(435) 719-4144	Moab, UT	
Medical Care		Neurology of Eastern Utah	No		(435) 781-8464	Vernal, UT	ashleyregional.com
Medical Care		Planned Parenthood	Yes		(970) 347-3002	Durango, CO	plannedparenthood.org
Medical Care		Red Valley Chiropractic & Massage	No		(435) 259-0123	Moab, UT	moabchiropracticmassage.com
Medical Care		San Juan Clinic	Yes		(435) 587-5054	Monticello, UT	sanjuanhealthservices.org
Medical Care		San Juan County Hospital	Yes		(435) 587-2116	Monticello, UT	sanjuanhealthservices.org
Medical Care	Families with children age 0-3	South East Early Intervention Program	Yes		(435)-637-3950	Price, UT	cpdusu.org
Medical Care		Utah Navajo Health System Inc.	Yes		(435) 678-3601	Blanding, UT	unhsinc.org
Medical Care	Seniors	Vista Mesa Assisted Living Residence	N/A	Tiffany Cross	(970) 564-1888 (970) 570-8207	Cortez, CO	vistamesaliving.com
Mental Health		Four Corners Community Behavioral Health	Yes		(435) 259-6131	Moab, UT	fourcorners.ws
Mental Health		Green River Medical Center	Yes		(435) 564-3434	Green River, UT	grmedical.org
Mental Health		Gregory Lee Hood, Counselor, MA, LPC	Yes	Gregory Lee Hood	(832) 432-7658	Moab, UT	psychologytoday.com
Mental Health		InterAct Clubhouse	Yes		(435) 259-7340	Moab, UT	fourcorners.ws

Mental Health		James A. Ferro, PhD Psychology	No	James A. Ferro	(435) 260-1138	Moab, UT	intermountainhealthcare.org
Mental Health		Kira Schneider, Counselor	No	Kira Schneider	(435) 260-1767	Moab, UT	
Mental Health	Uninsured and Underinsured	Moab Free Health Clinic	Yes		(435) 259-1113	Moab, UT	moabfreehealthclinic.org
Mental Health	Veterans	Moab Veteran's Outreach Telehealth Clinic	No		(435) 719-4144	Moab, UT	
Mental Health		San Juan Clinic	Yes		(435) 587-5054	Monticello, UT	sanjuanhealthservices.org
Mental Health		SMART Recovery	N/A	David Simoni	(435) 261-2731	Moab, UT	smartrecovery.org
Mental Health		Sunrise Counseling	Yes	Antje Rath	(435) 719-5550	Moab, UT	antjerath.com
Mental Health		Utah Navajo Health System Inc.	Yes		(435) 678-3601	Blanding, UT	unhsinc.org