

Utah's Economic Landscape

Lunch and Learn
Marilyn Cannon,
Senior Economist

May 14, 2026

LABOR MARKET INFORMATION

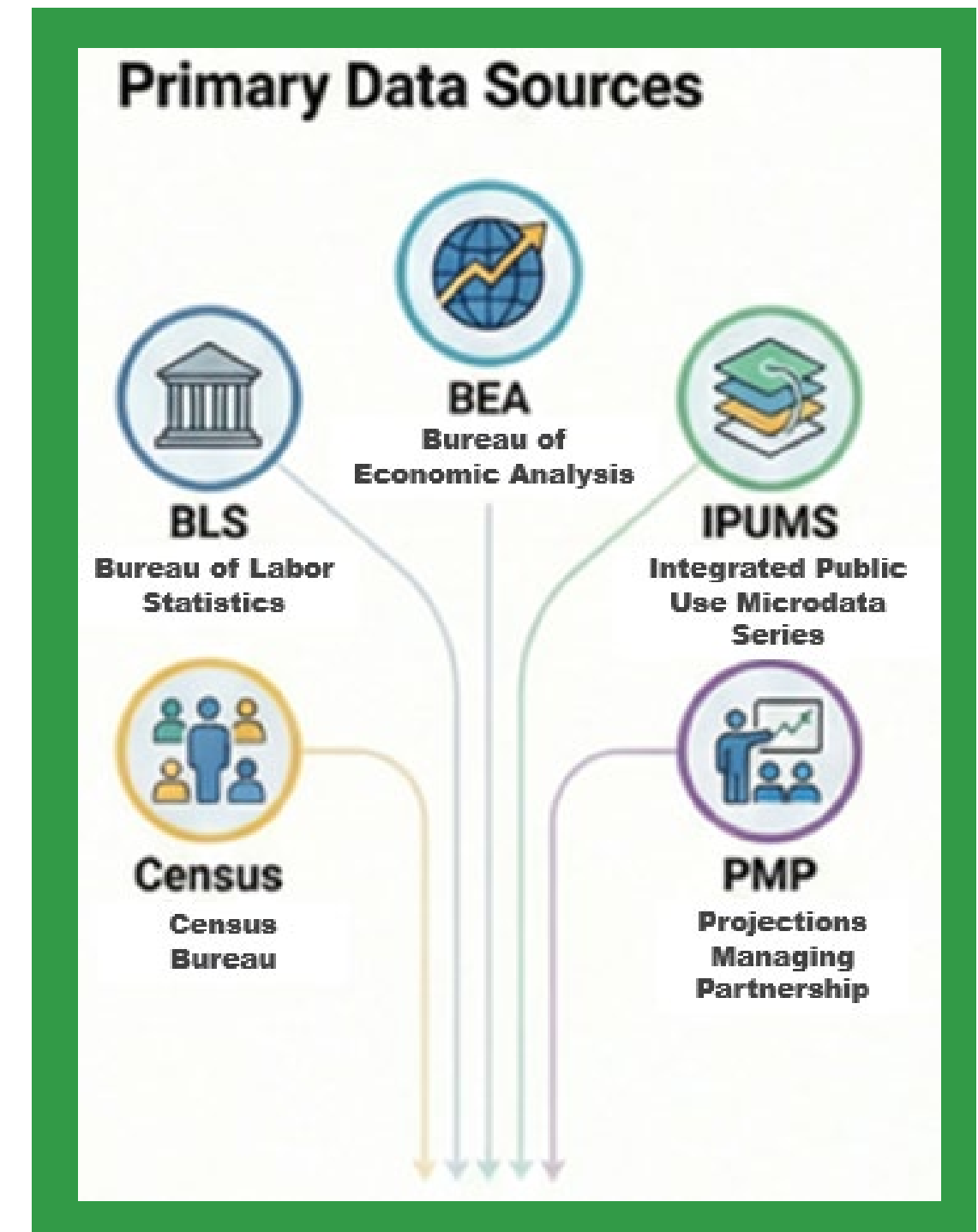
What is LMI?

Quantitative and qualitative data and analysis related to employment and the workforce



Examples

- Employment & Unemployment Statistics
- Job Forecasts
- Wages
- Demographic Characteristics



HOW IS LMI APPLIED?

Informed Decision Making

- Business Investment
- Career Preparation
- Education & Training
- Job Search
- Hiring
- Public & Private Workforce Investments

Applications

- Building Data Products
- Informing Policy
- Resource Allocation
- Strategic Planning
- Informing an Audience



A faded, grayscale background image of a city skyline, likely San Francisco, featuring prominent skyscrapers like the Transamerica Pyramid and the Salesforce Tower. The image is positioned on the left side of the slide, behind the main text.

AGENDA

- 1 Labor Force and Job Market
- 2 Demographic Changes
- 3 Economic Pressures
- 4 Looking to the Future

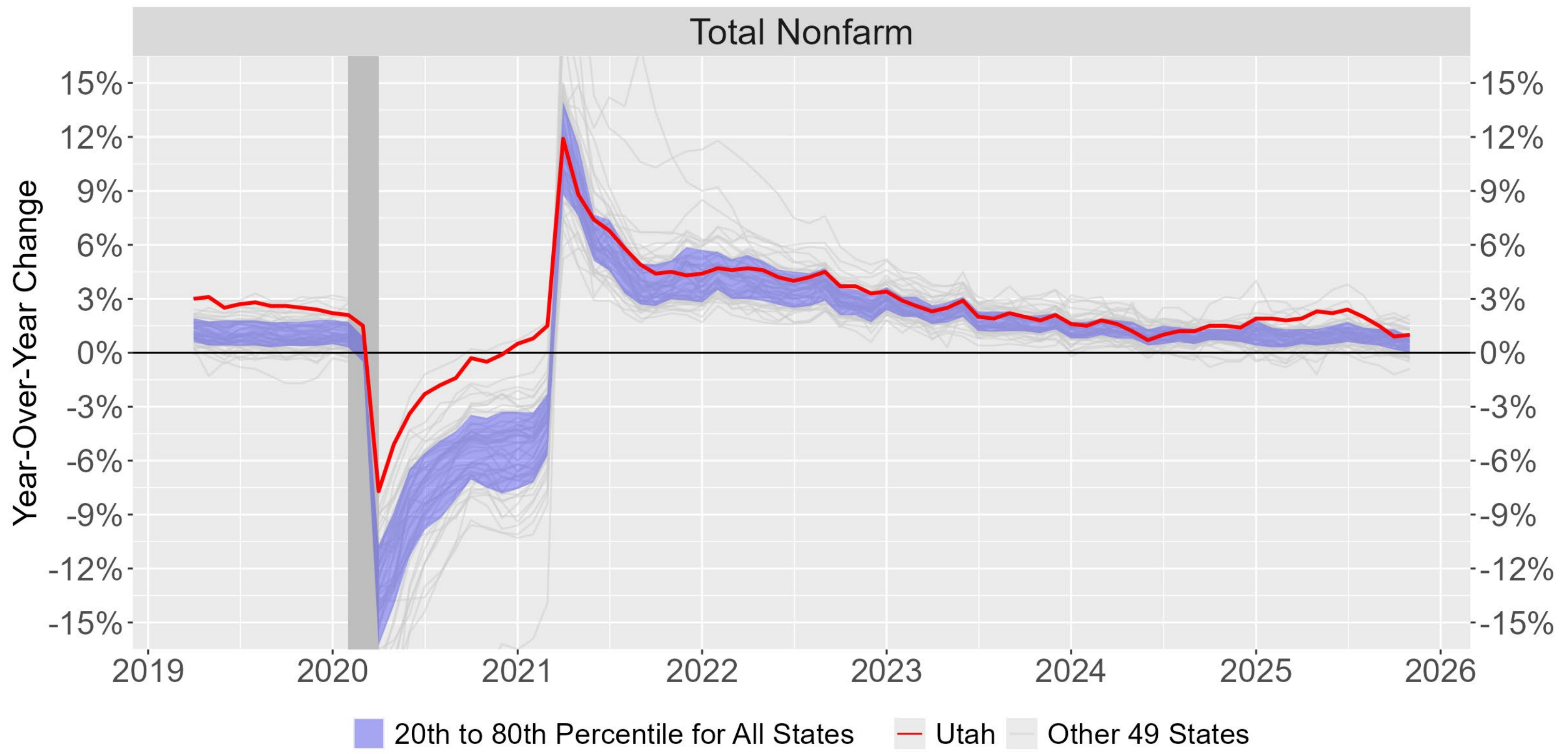
Labor Market Trends in Utah

1. COOLING LABOR MARKET
2. WHAT MAKES UTAH STAND OUT



Photograph from Utah Office of Tourism

Job Growth All States



Source: Bureau of Labor Statistics

LABOR MARKETS

December 2025

State of Utah

1.2%

Job growth rate

3.6%

Unemployment rate

United States

0.3%

Job growth rate

4.4%

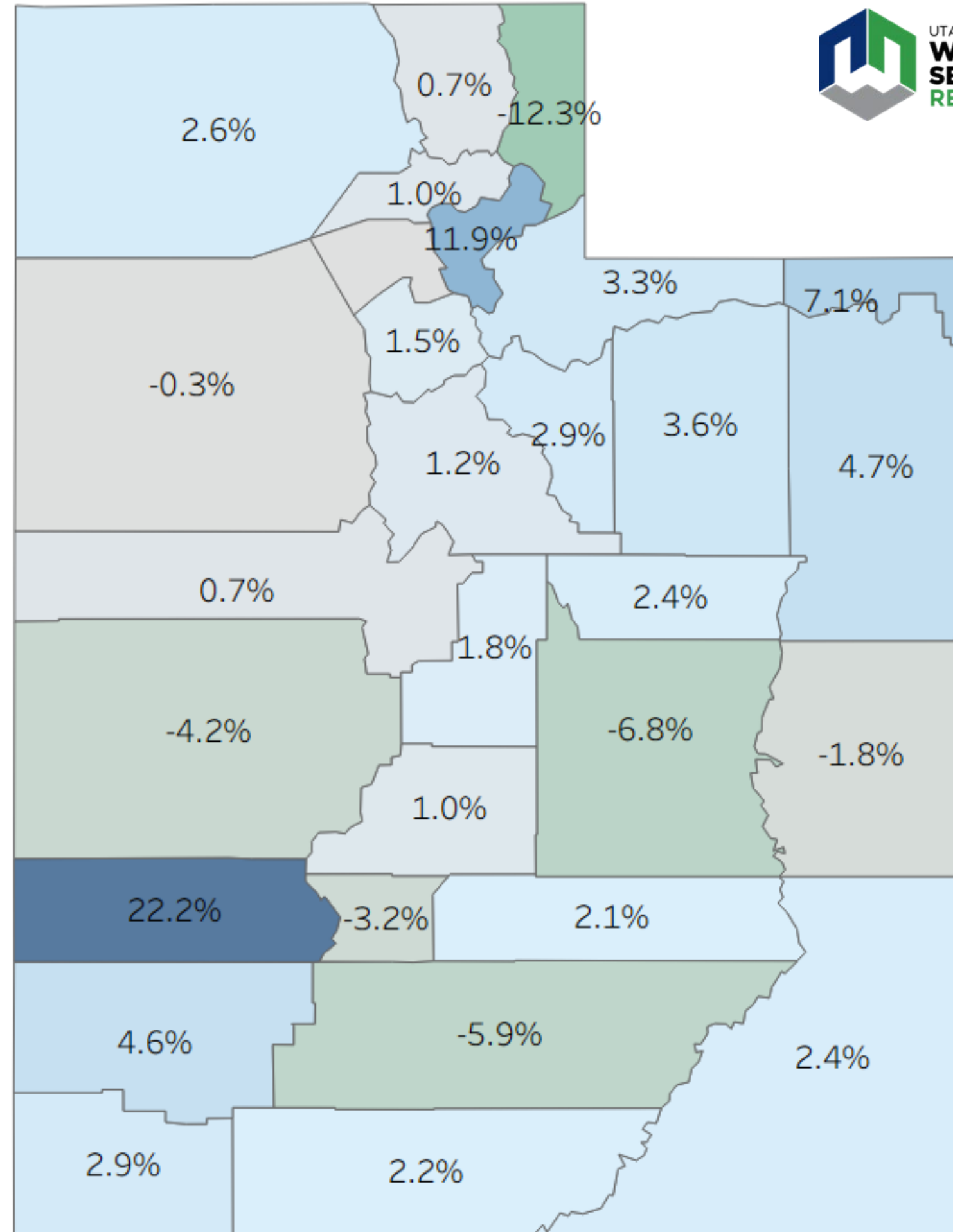
Unemployment rate



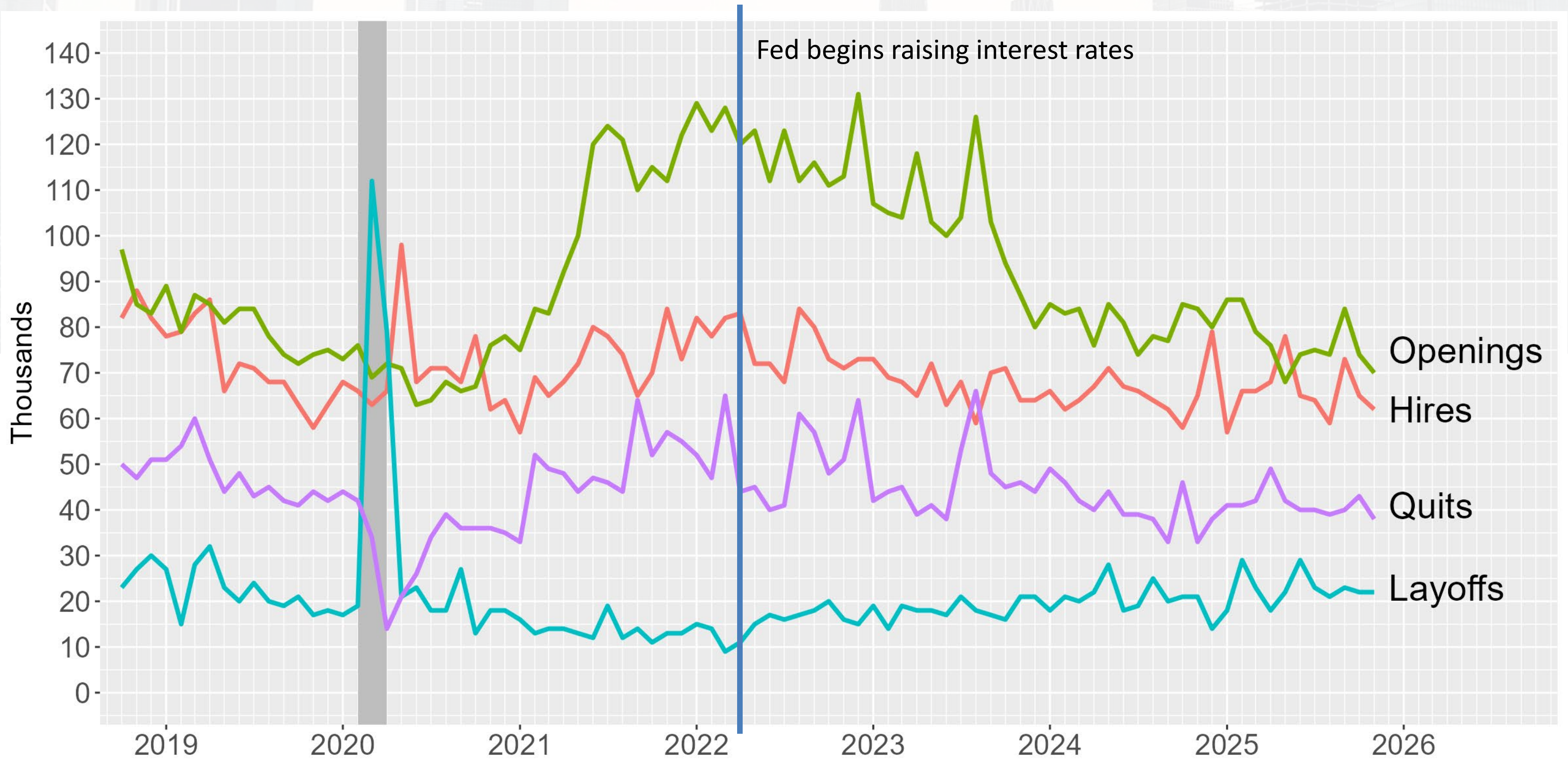
Job Growth In Utah

2025 Annual Percent Change

Varies by county,
but most large
counties are
growing.



The Resilient Cooldown: Labor Demand Softens, but Overall Market Strength Holds



Source: Bureau of Labor Statistics

Demographic Changes In Utah

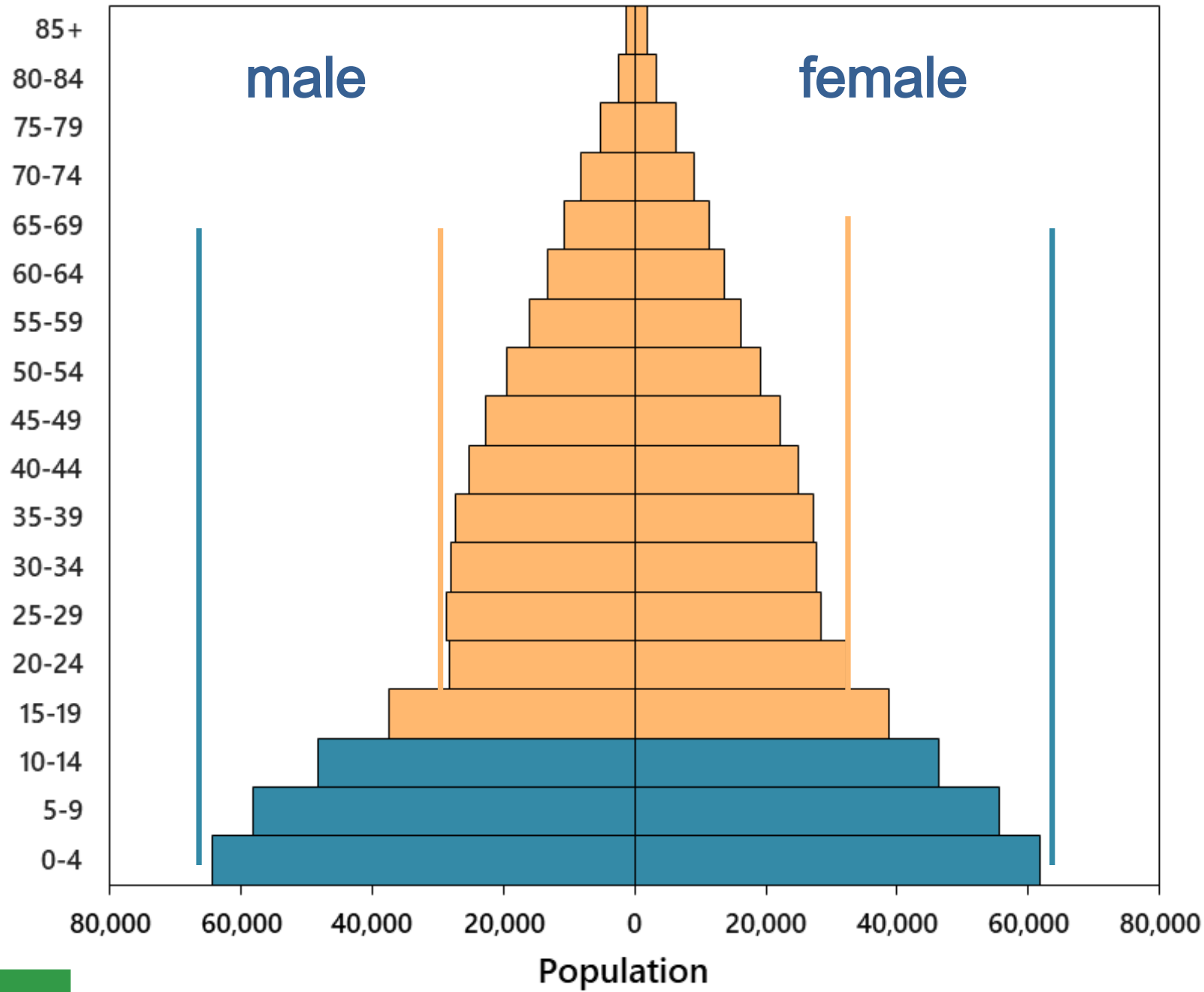
1. POPULATION AGE TREES
2. AGING POPULATION



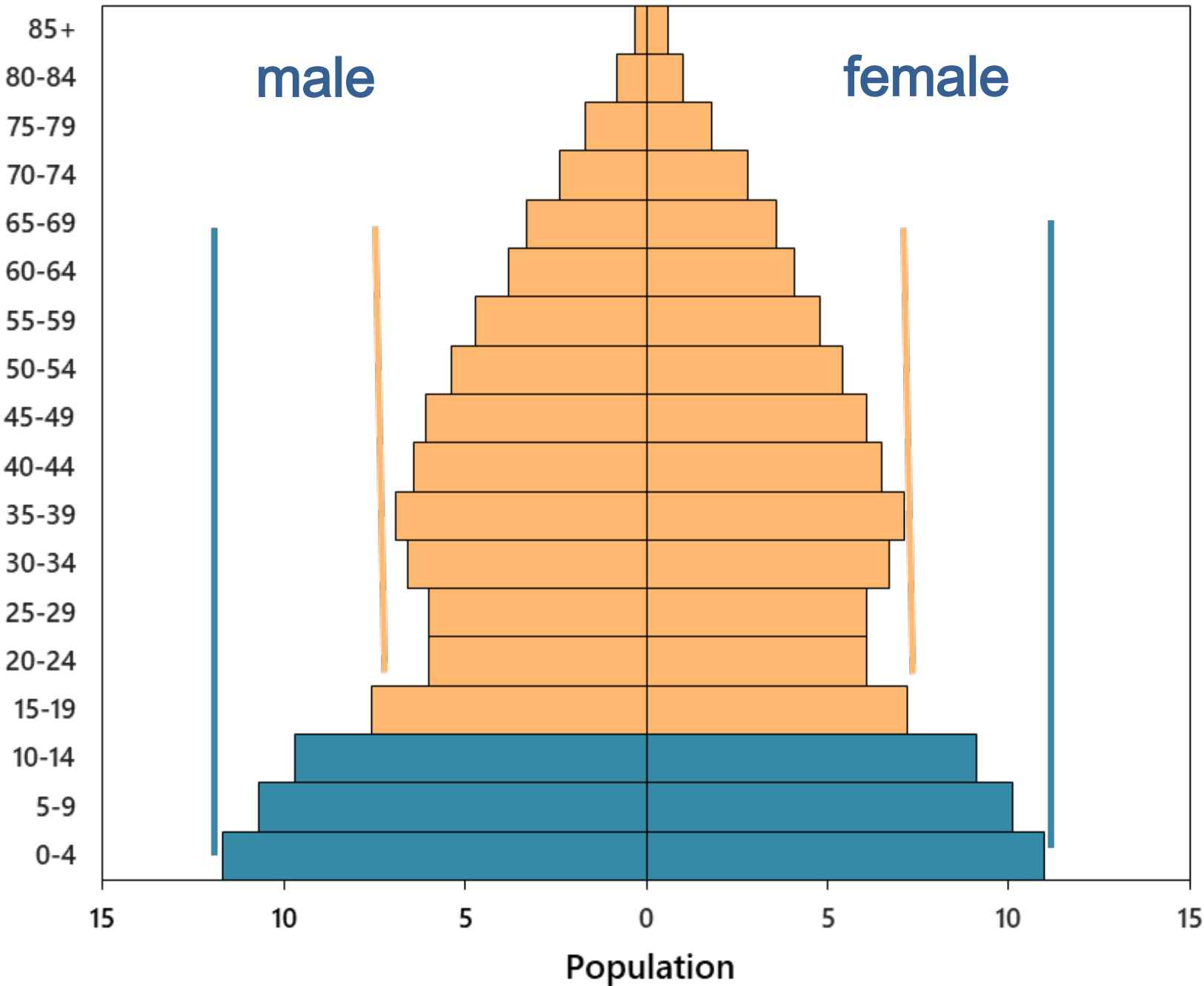
1960 Population

Utah

U.S.



Baby Boom Generation



Baby Boom Generation

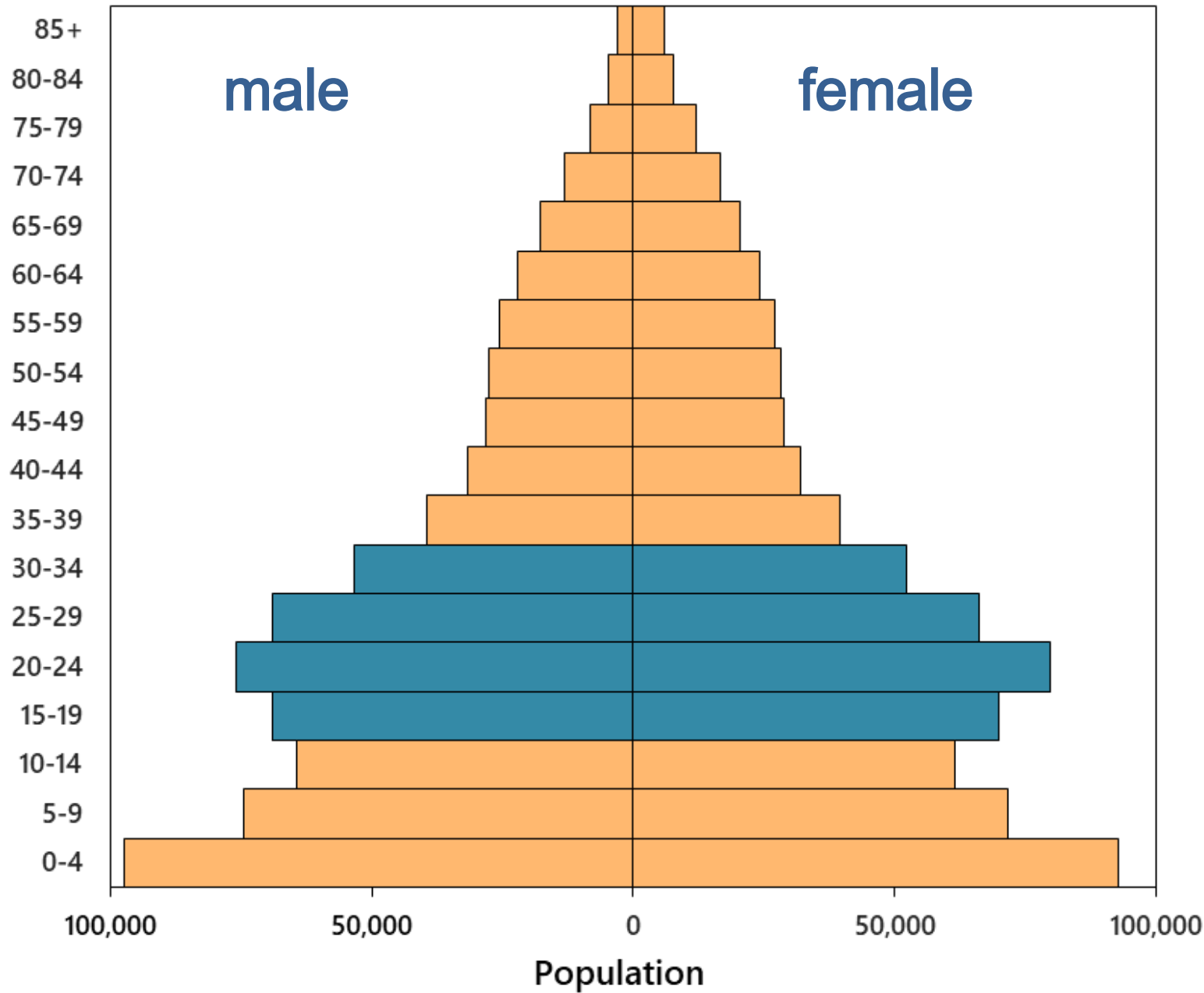
9%
65+

31%
0 - 14

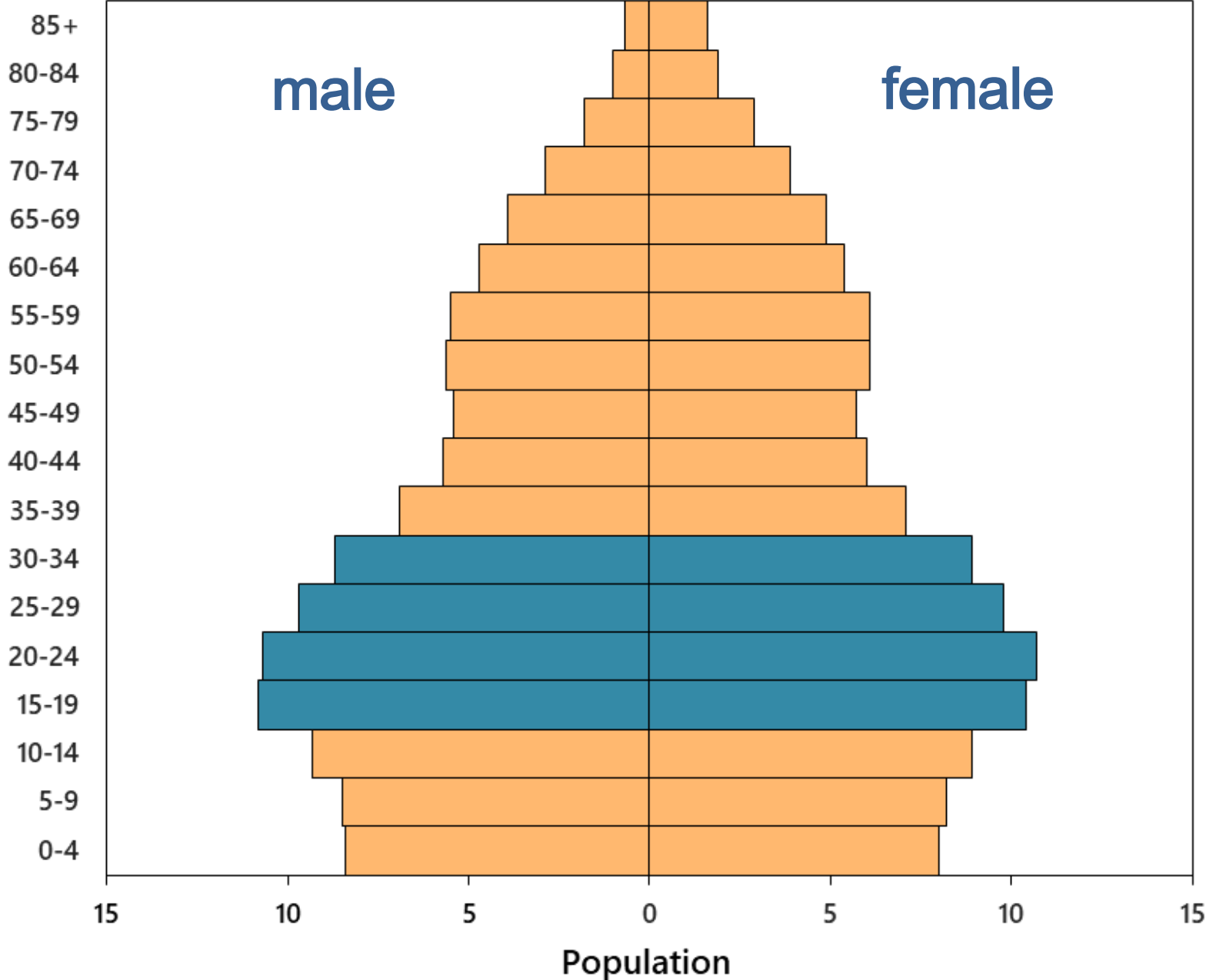
1980 Population

Utah

U.S.



■ Baby Boom Generation

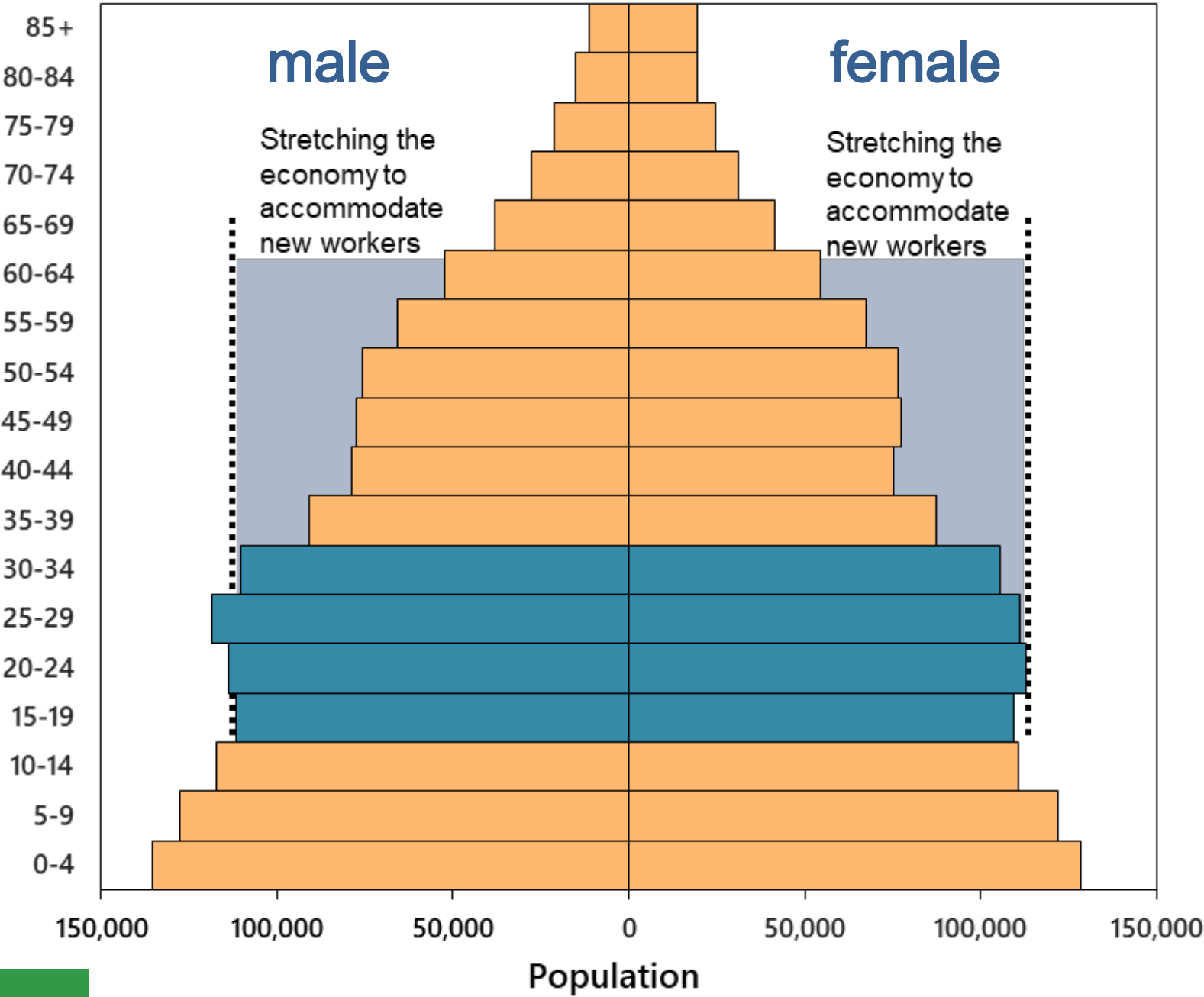


■ Baby Boom Generation

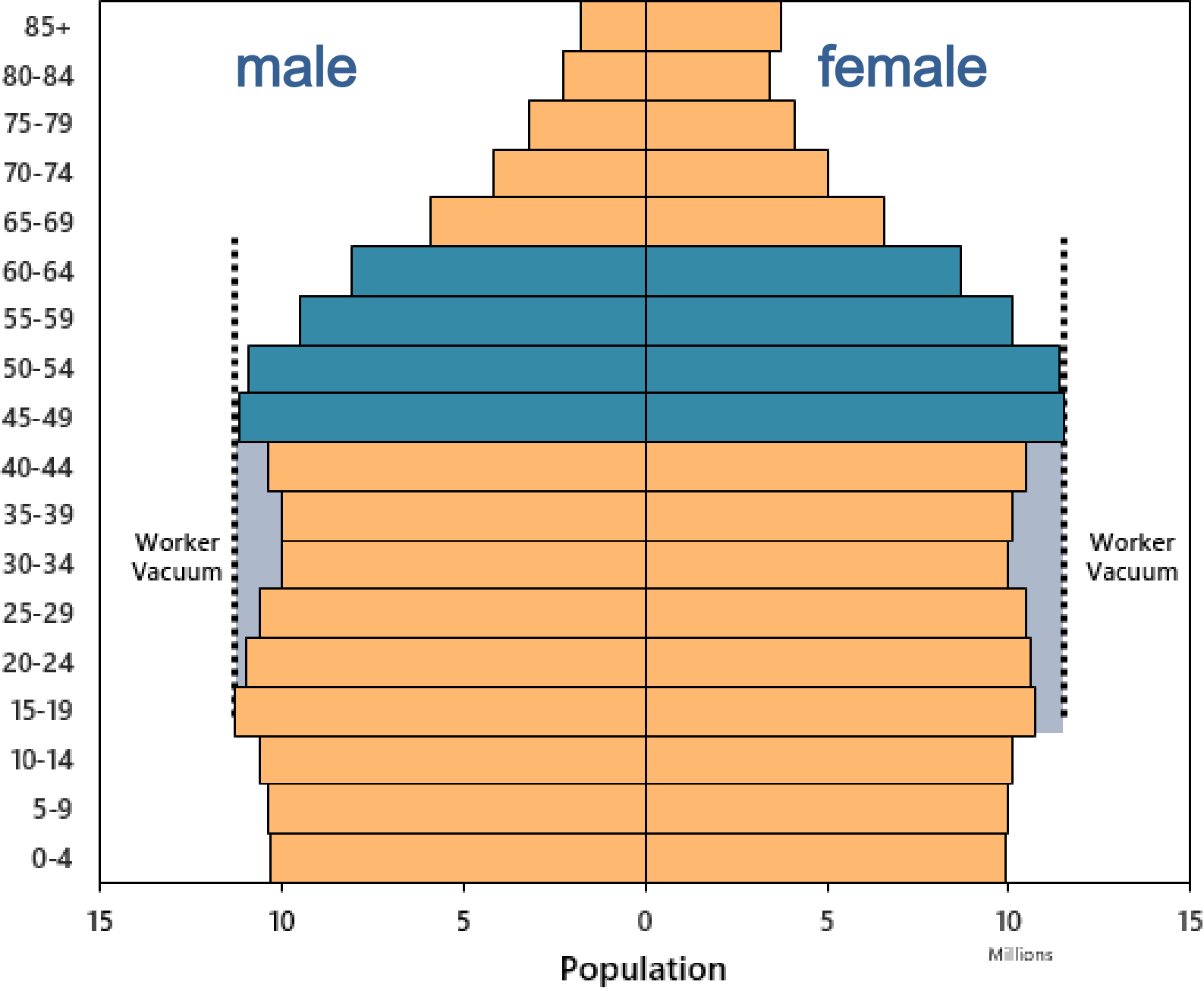
Source: United States Census Bureau

2010 Population Utah

U.S.



Labor Force Dominance

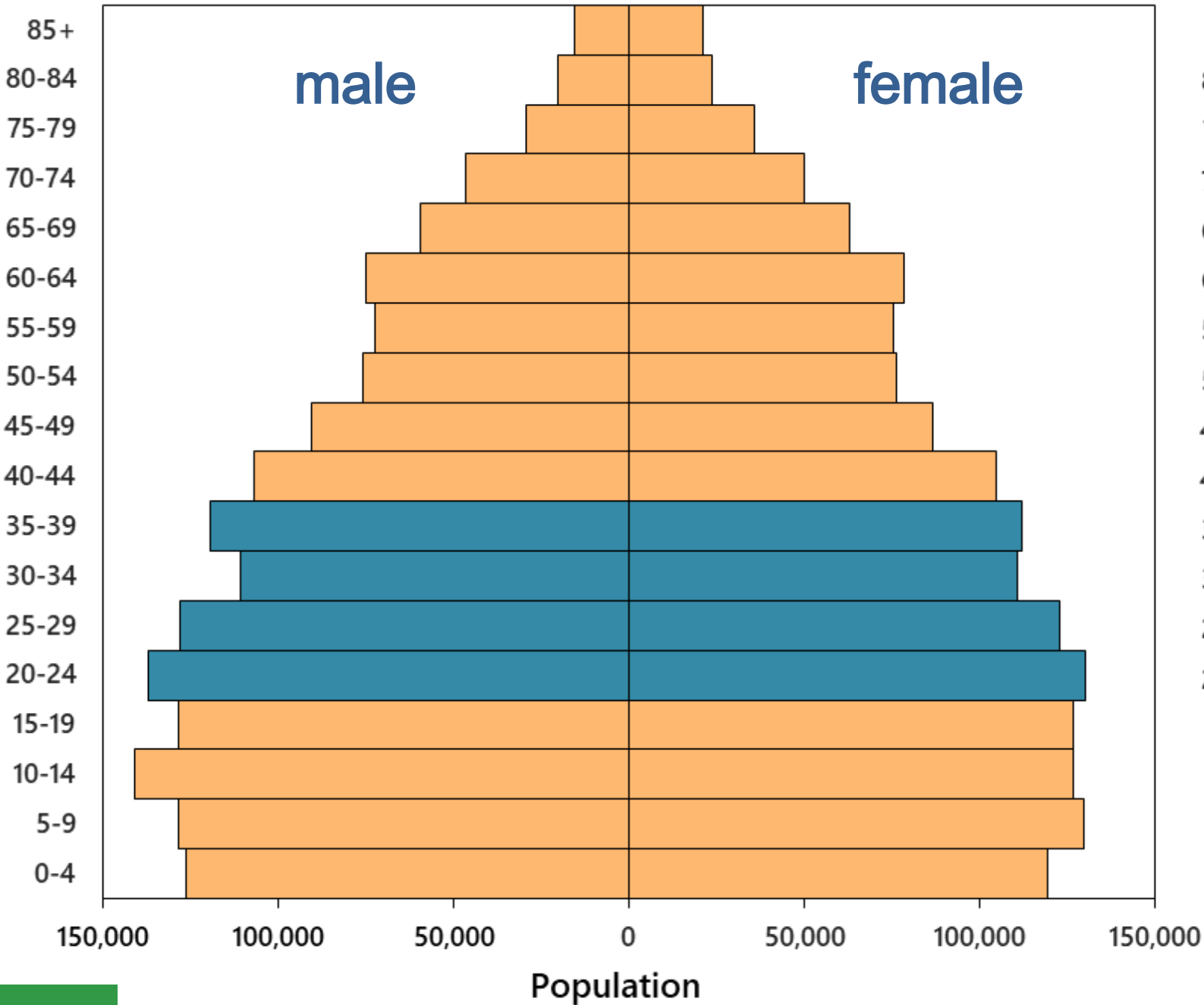


Baby Boom Generation

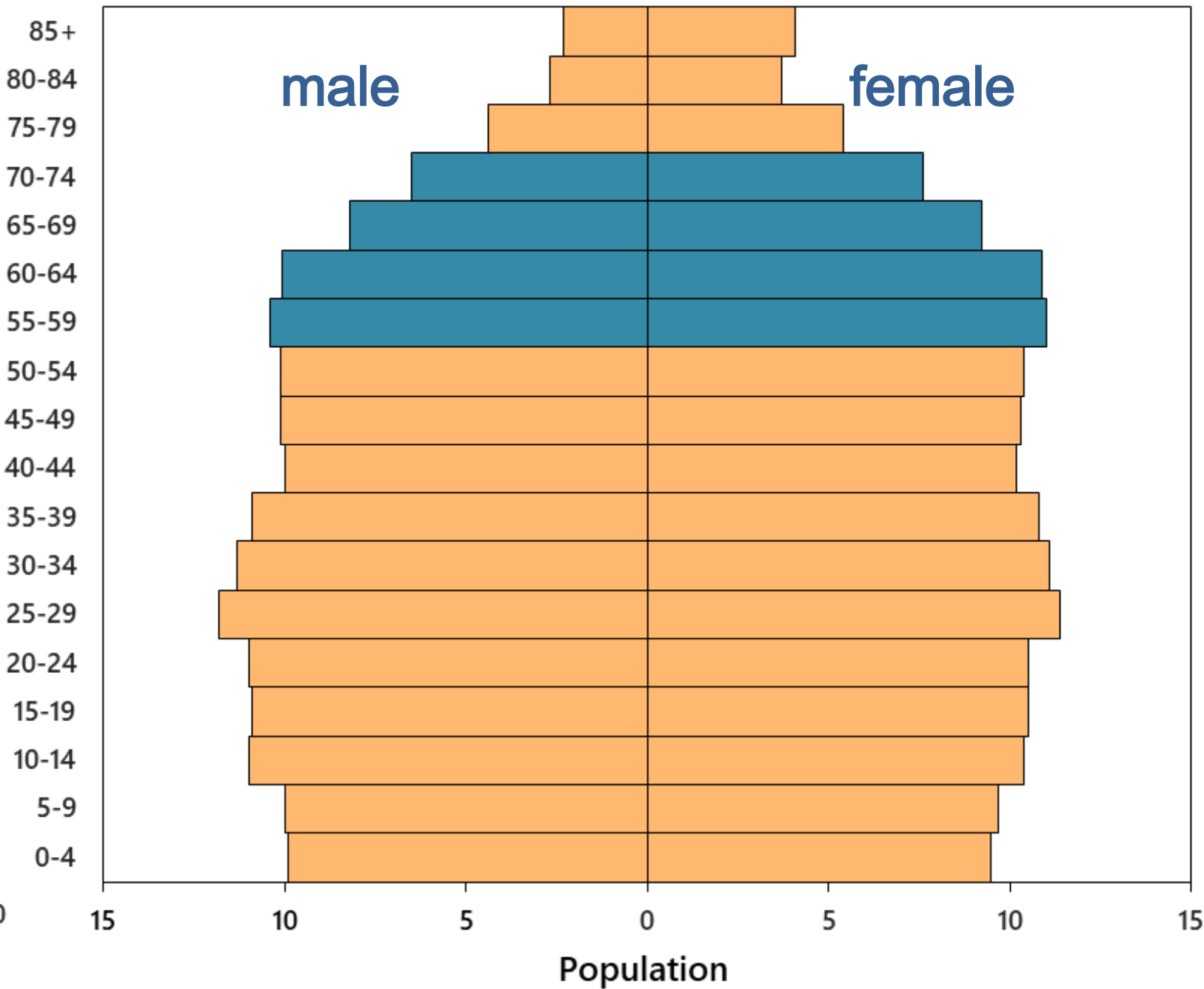
Source: United States Census Bureau

2020 Population Utah

U.S.



■ Labor Force Dominance



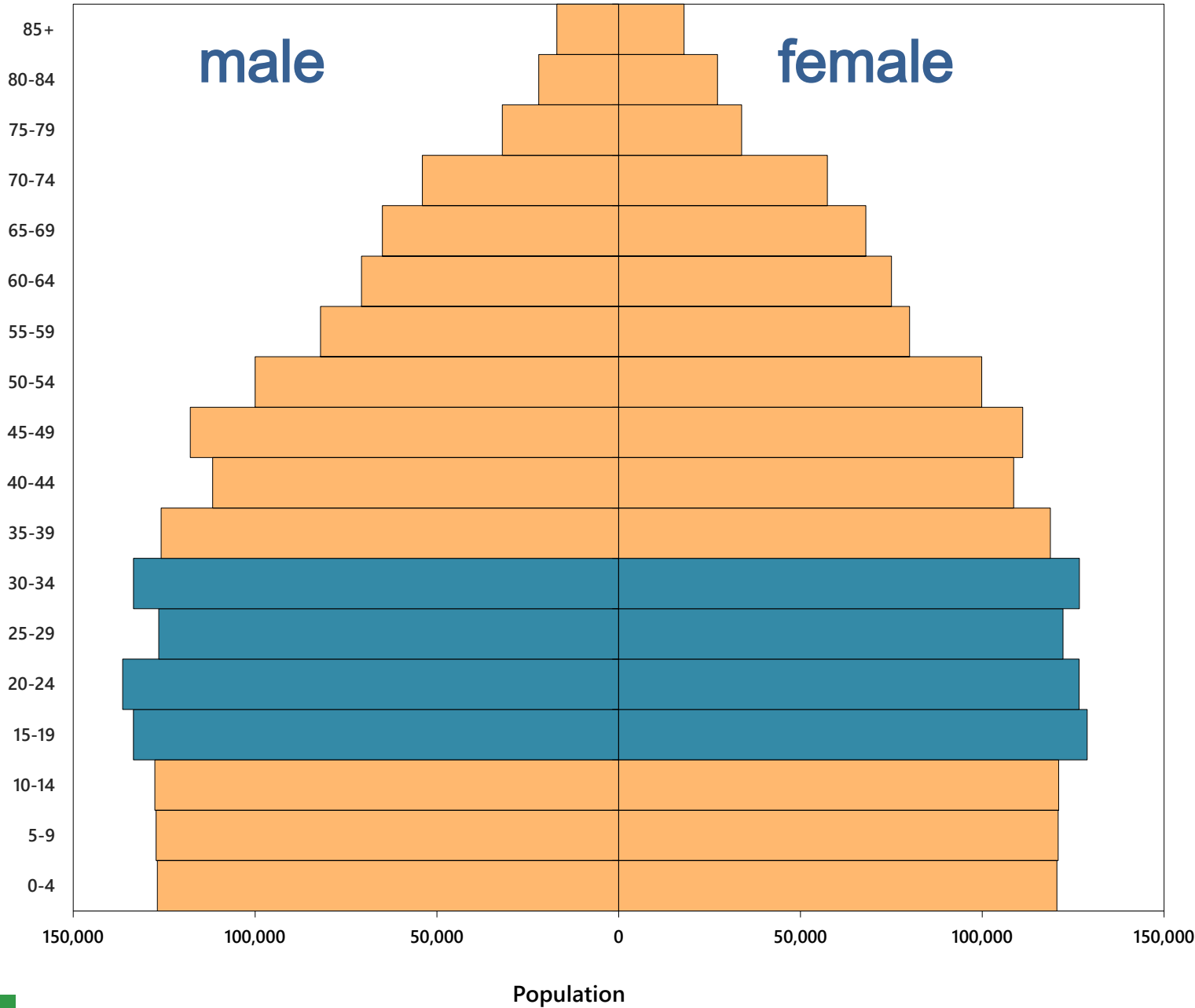
■ Baby Boom Generation

16.6%
65+

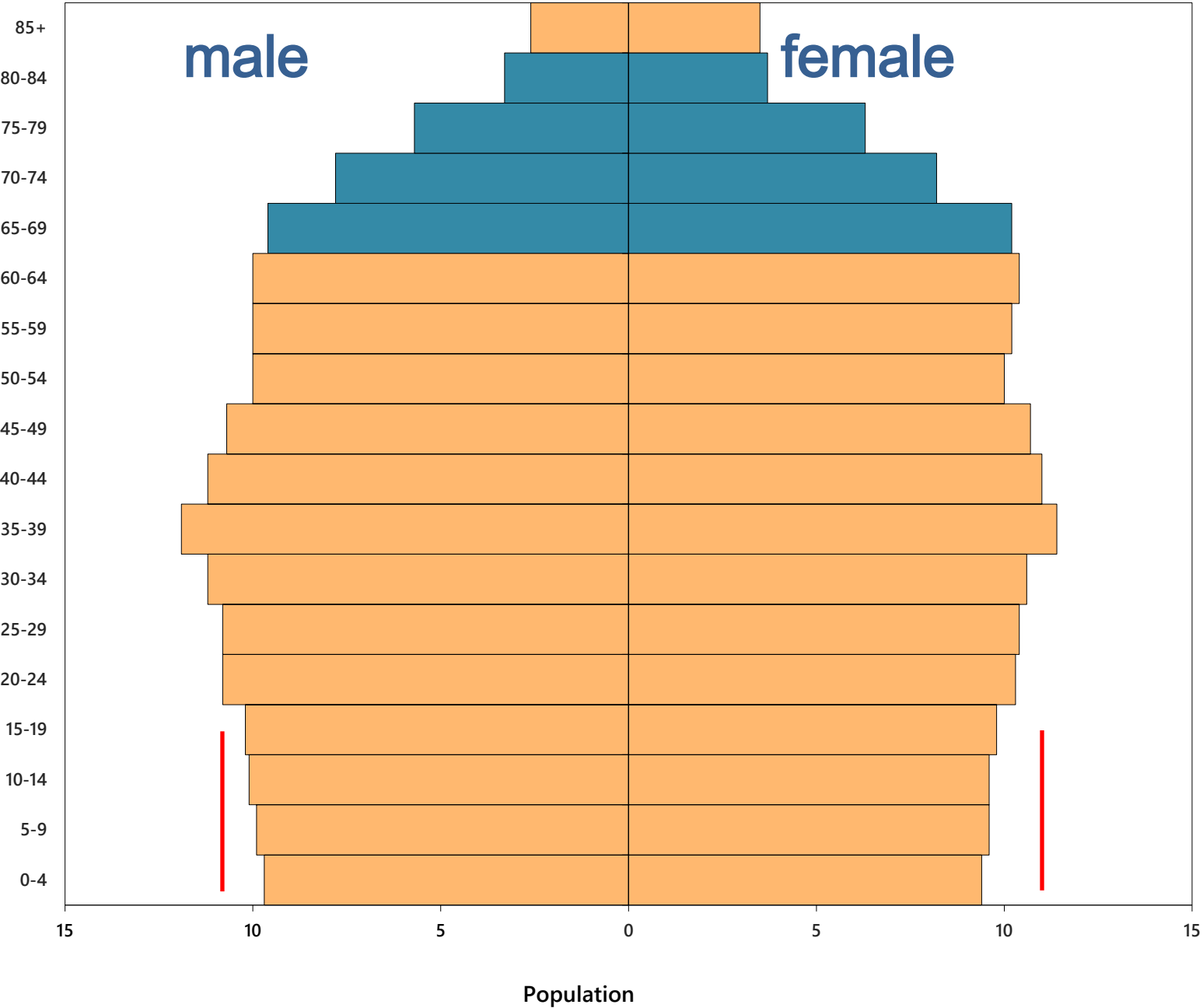
18.4%
0 - 14

Projected 2030 Population

Utah U.S.



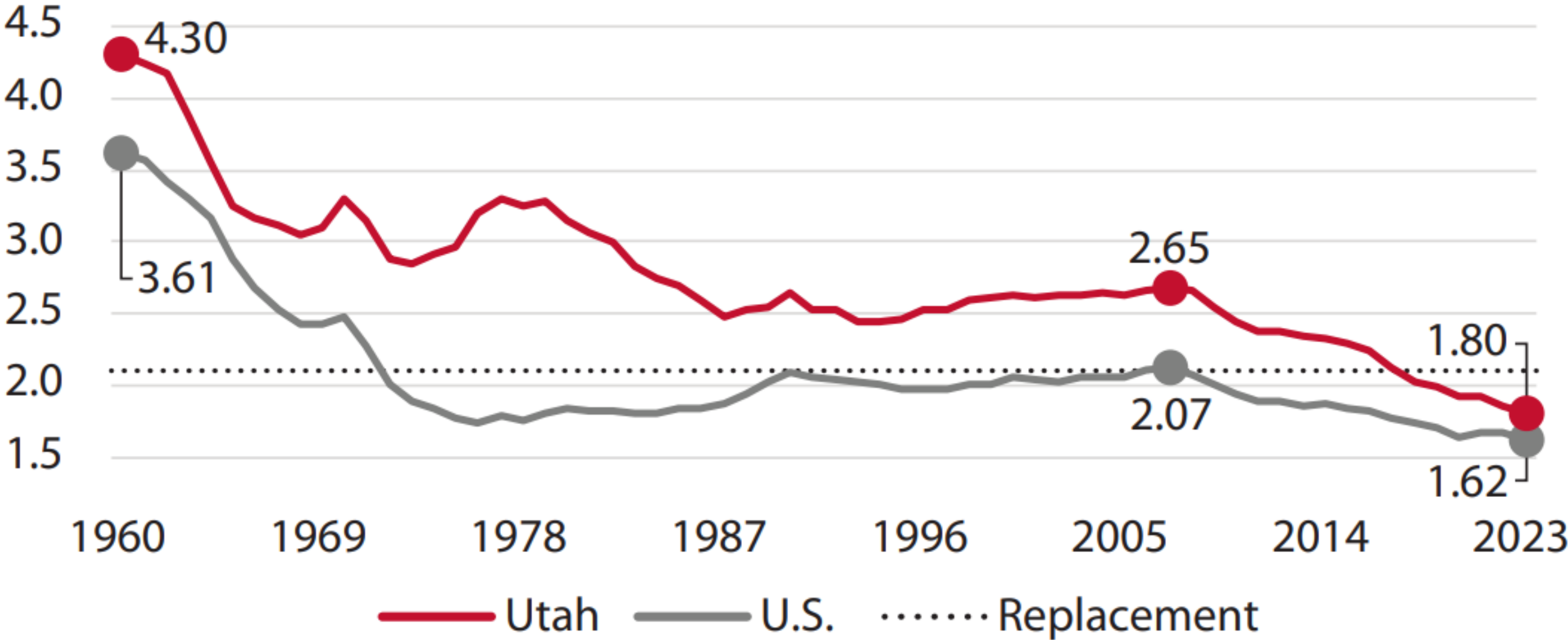
Labor Force Dominance



Baby Boom Generation

Total Fertility Rate

1960 - 2023

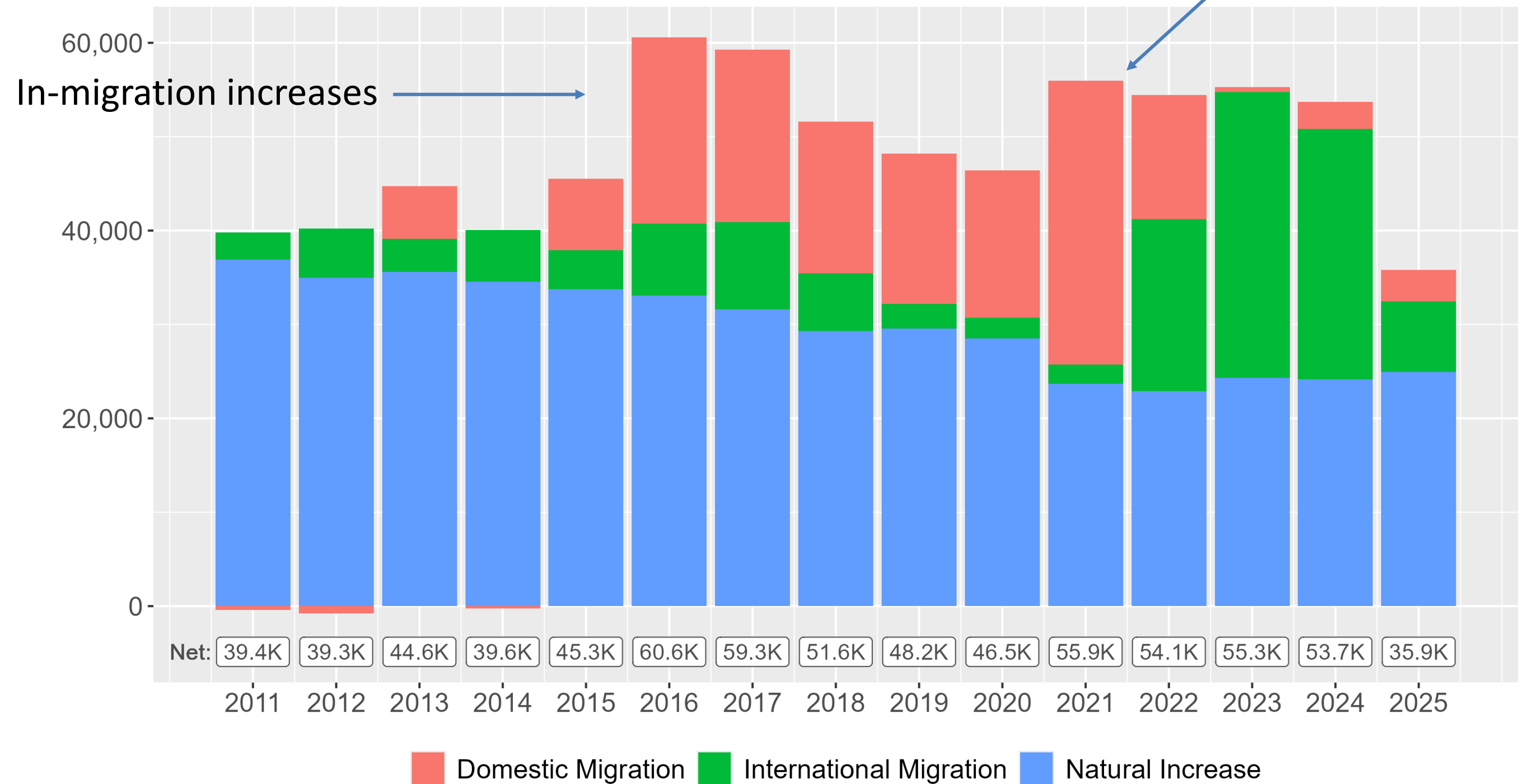


Both US and Utah fertility rates have fallen below the Replacement Rate.

Utah Net Migration

2011-2025

Utah: Components of Population Change

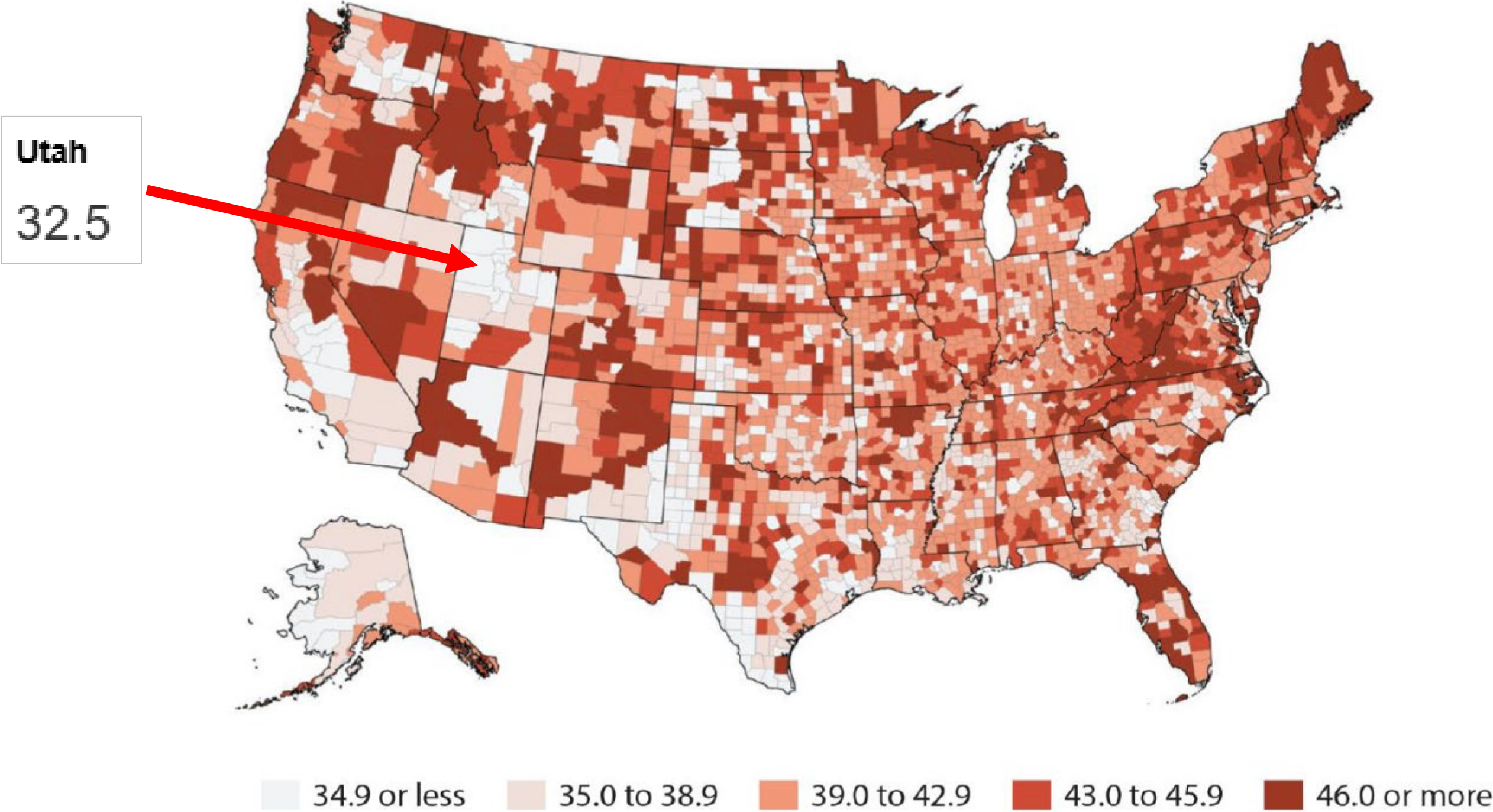


2025 saw a reversal in trend, as natural increase outpaced in-migration for the first time in 4 years.

Source: U.S. Census Bureau

Source: U.S. Census Bureau, Population Division

Utah remains the Youngest State —by far



Source: US Census Bureau, Kem C. Gardner Policy Institute

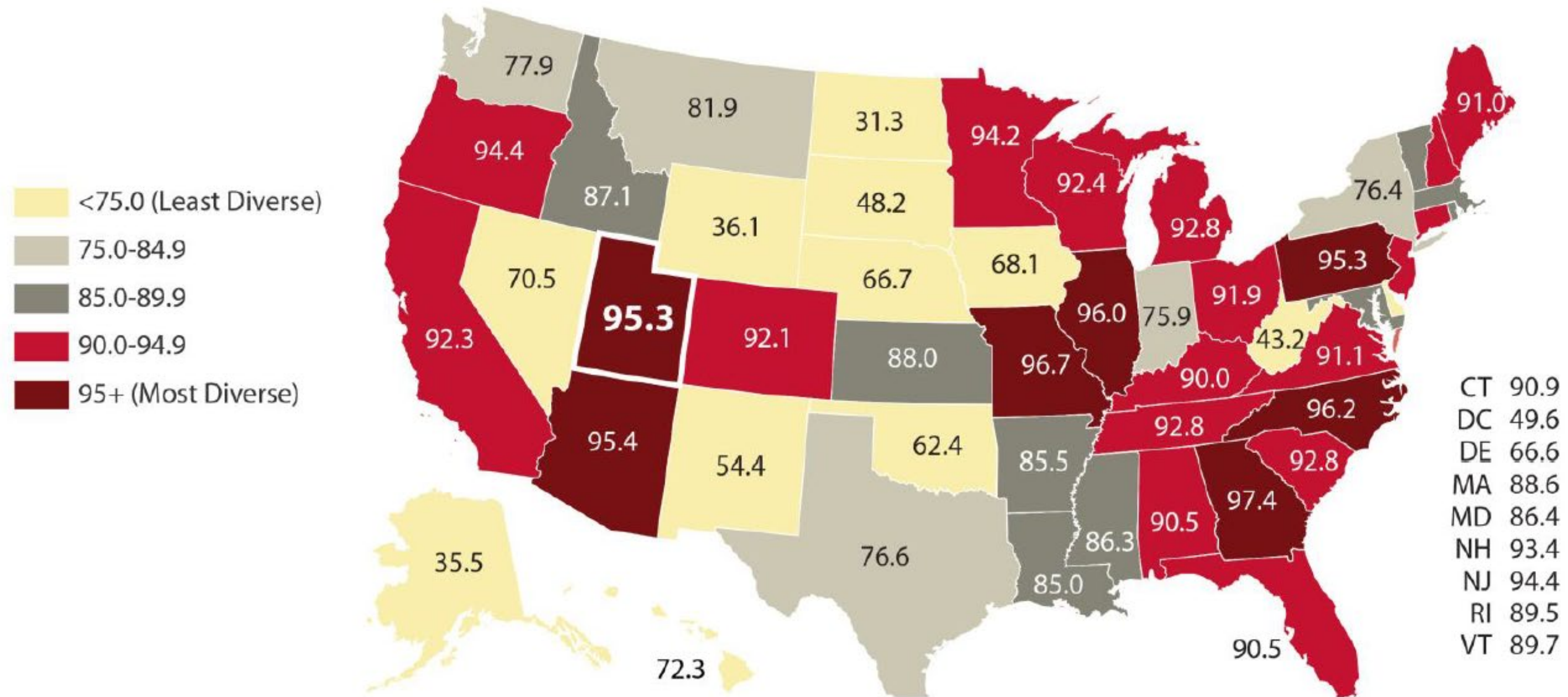
Economic Pressures

1. INDUSTRY CHANGES
2. CHANGING TECHNOLOGIES

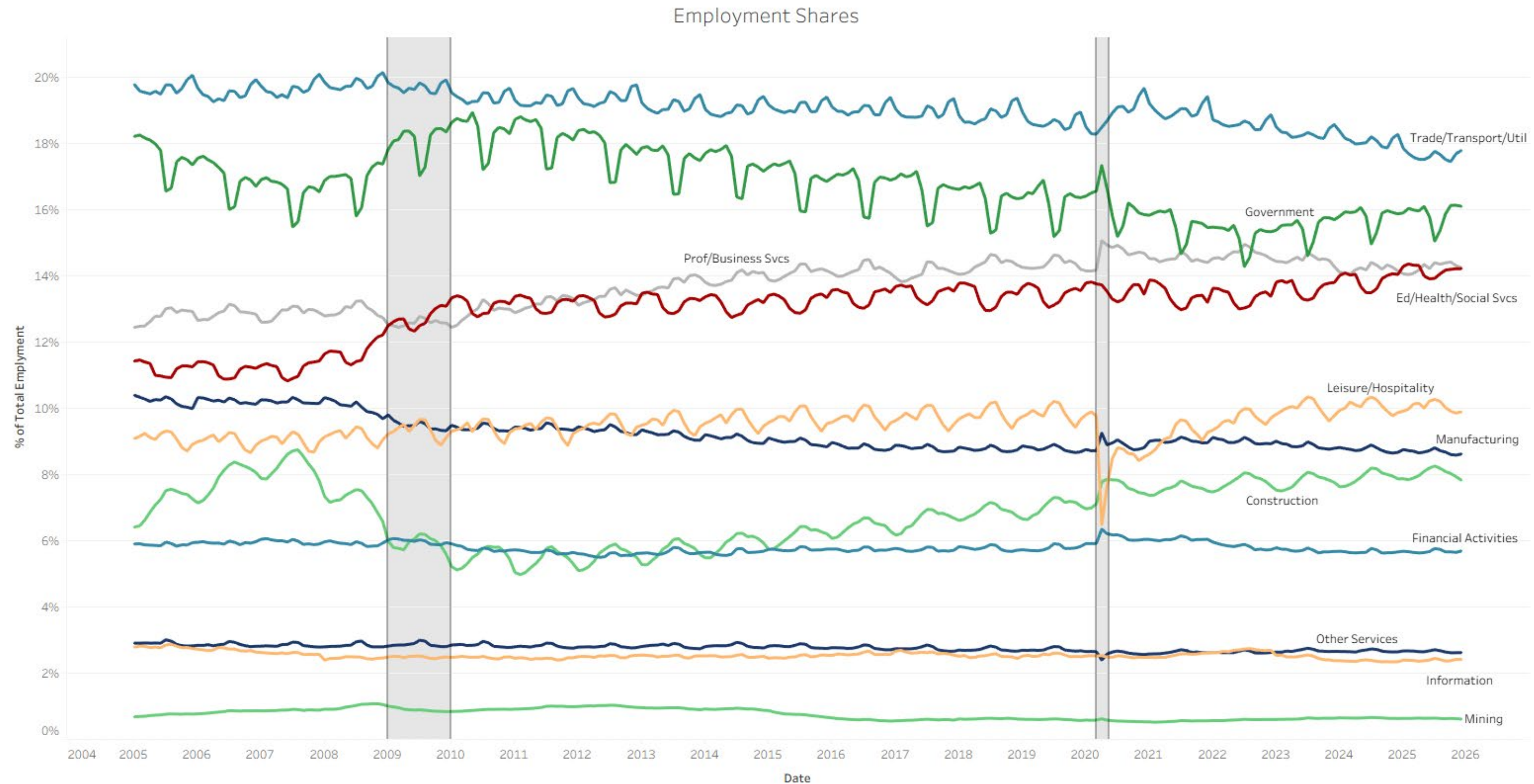


Photograph by David C Schultz

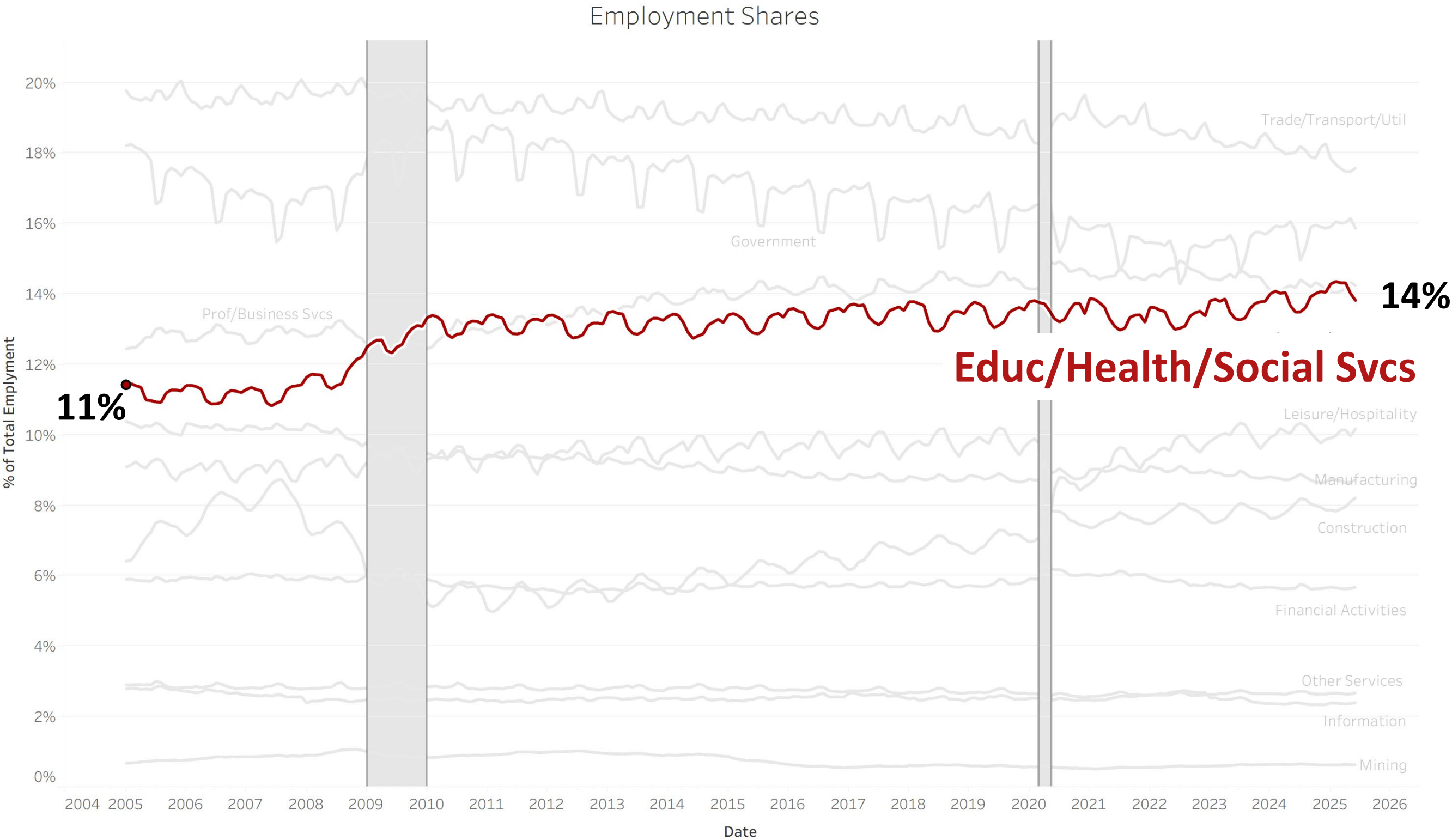
Utah has one of the Most Diverse Economies



Industry Changes 2005 - 2025



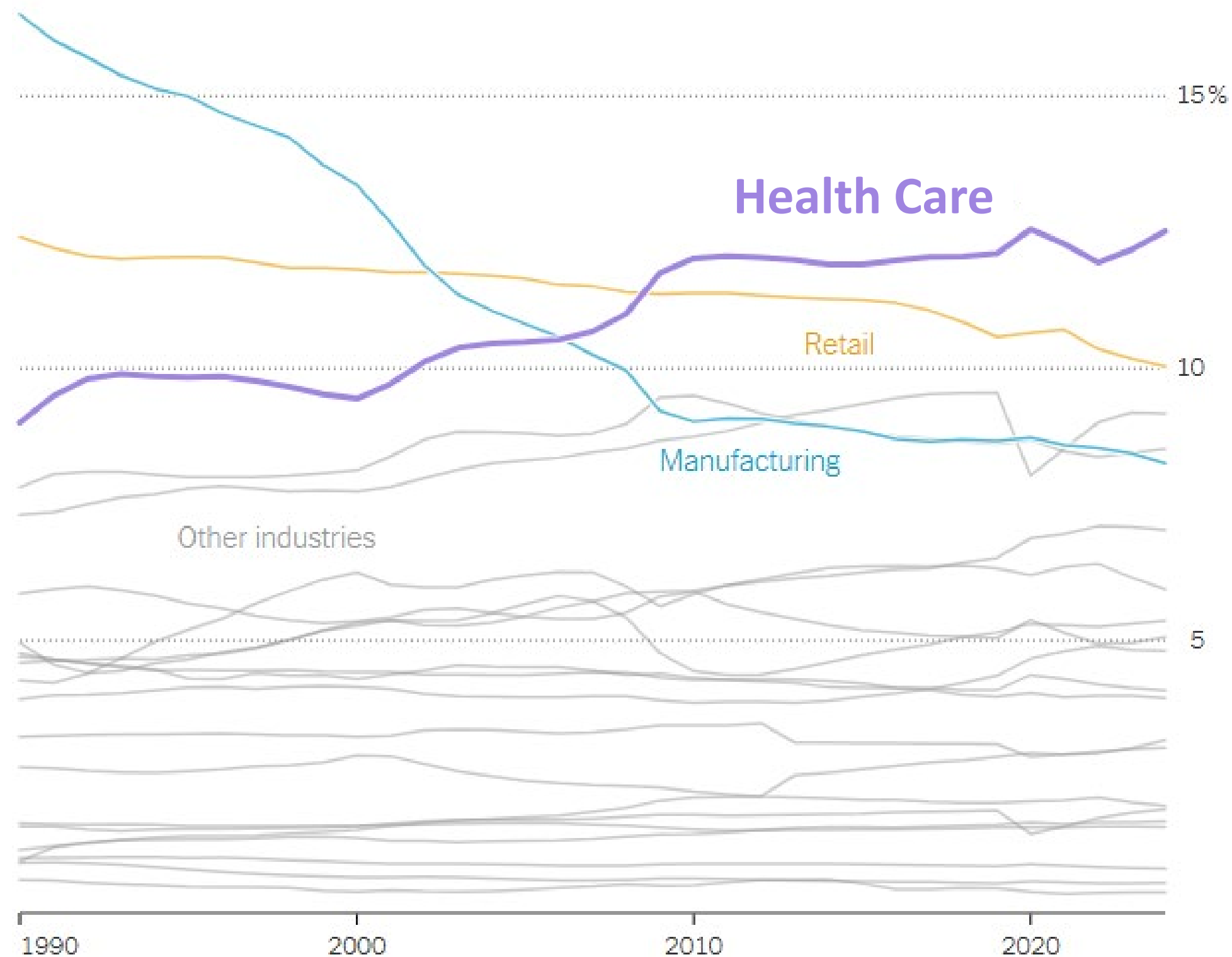
Industry Changes 2005 - 2025



Health Care

Health care is the nation's top employer

Share of total U.S. employment, 1990-2024



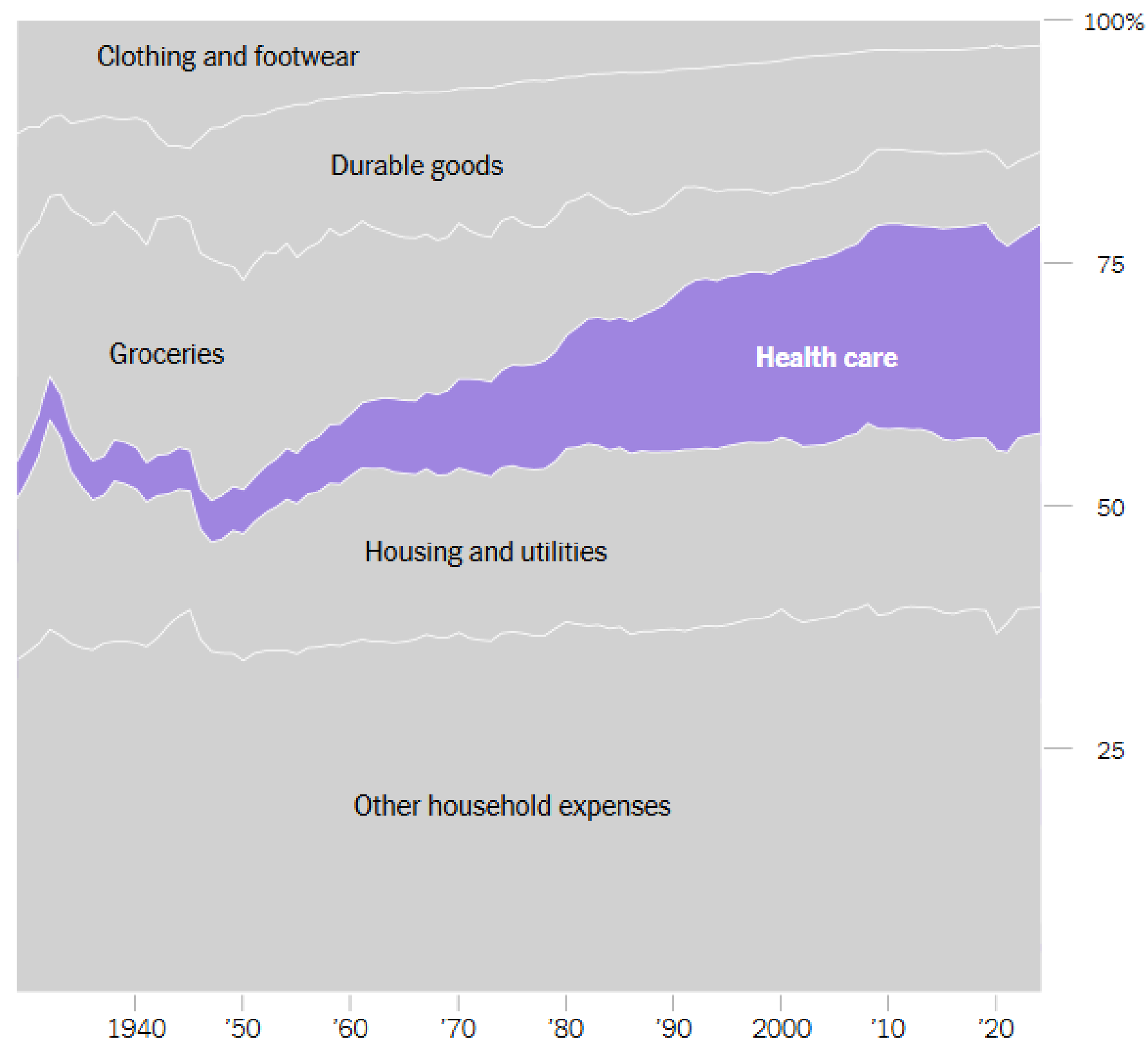
Largest
employer
nationally

Source: New York Times analysis of Quarterly Census of Employment and Wages - Note: Each industry category includes private sector and government jobs when applicable. - By The New York Times

Health Care

Americans now spend more on health care than groceries or housing

Share of U.S. household expenditures, 1929-2024

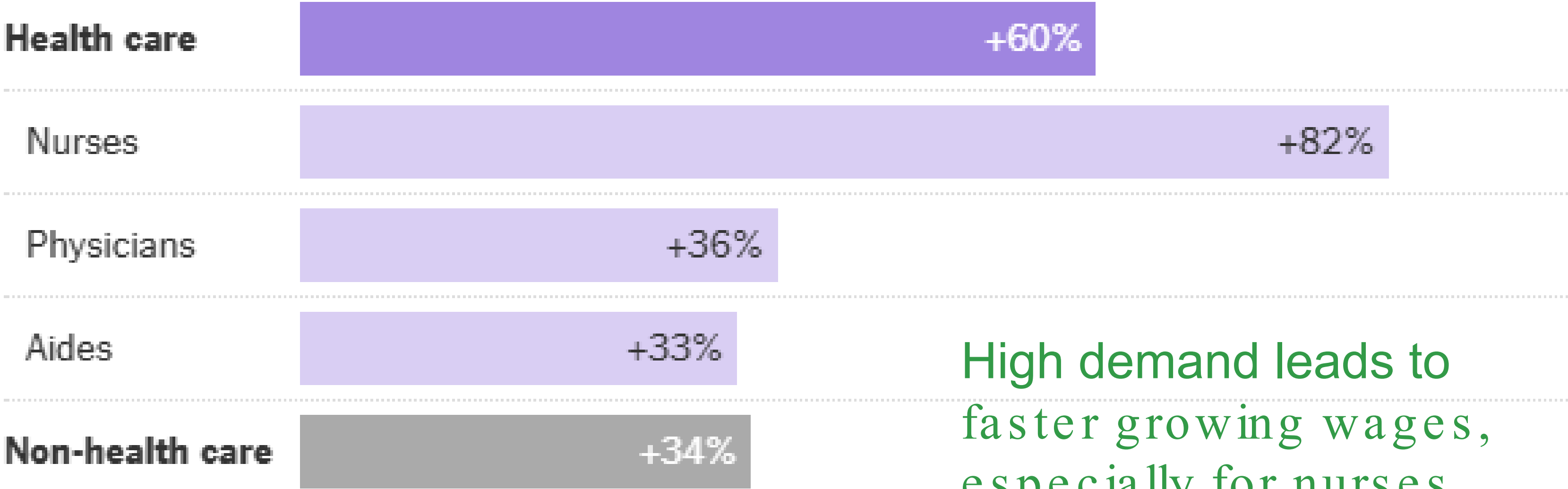


Second
largest
expenditure
category
nationally

Source: New York Times analysis of Bureau of Economic Analysis data - Note: The health care category includes spending on health insurance and pharmaceutical and other medical products. - By The New York Times

Health Care

Percentage change in average earnings, 1980-2022

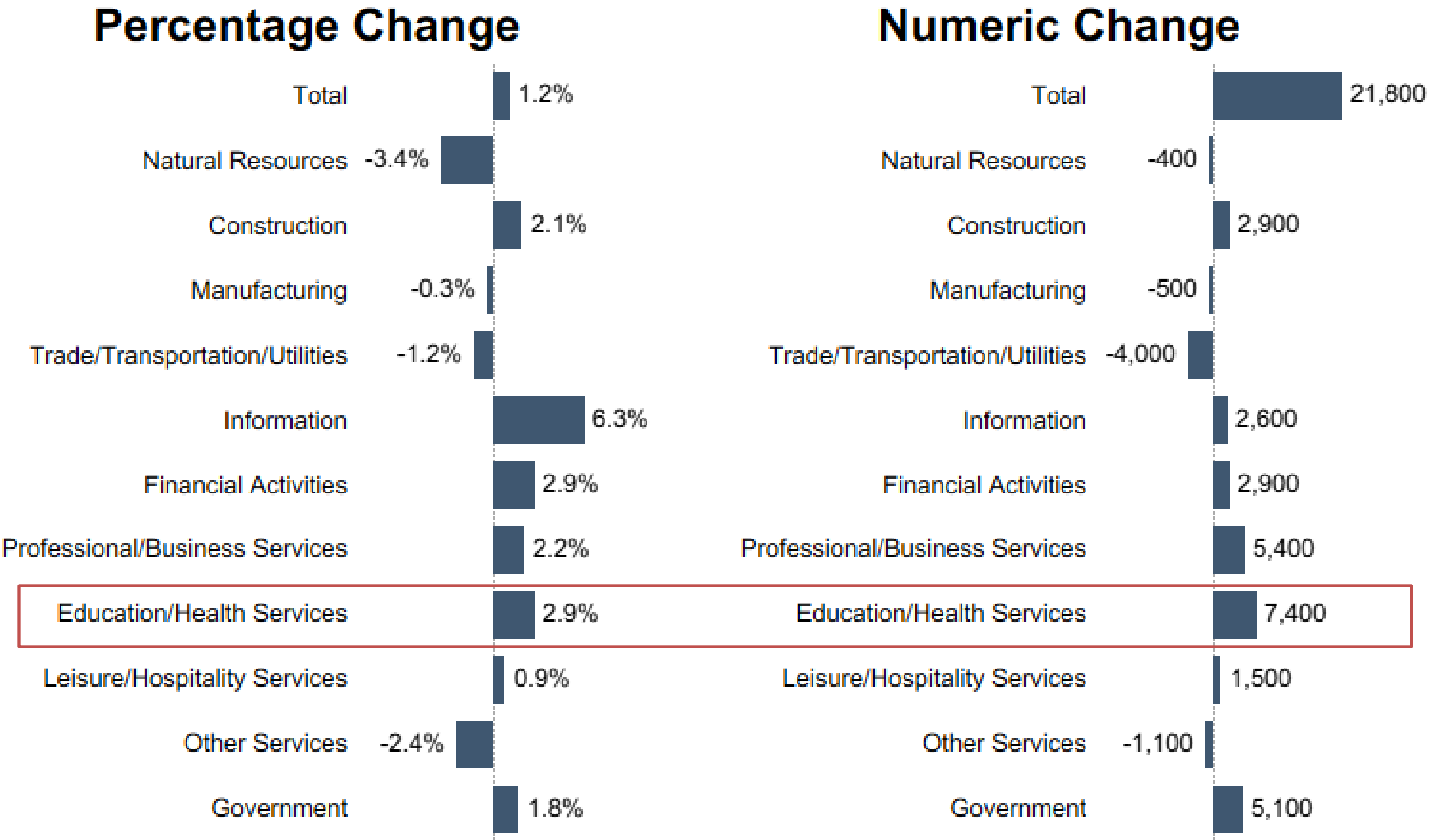


High demand leads to
faster growing wages,
especially for nurses

STATE OF UTAH

Industry Profiles

December 2024 - 2025



Source: Utah Department of Workforce Services

UTAH SHORT TERM OCCUPATIONAL PROJECTIONS

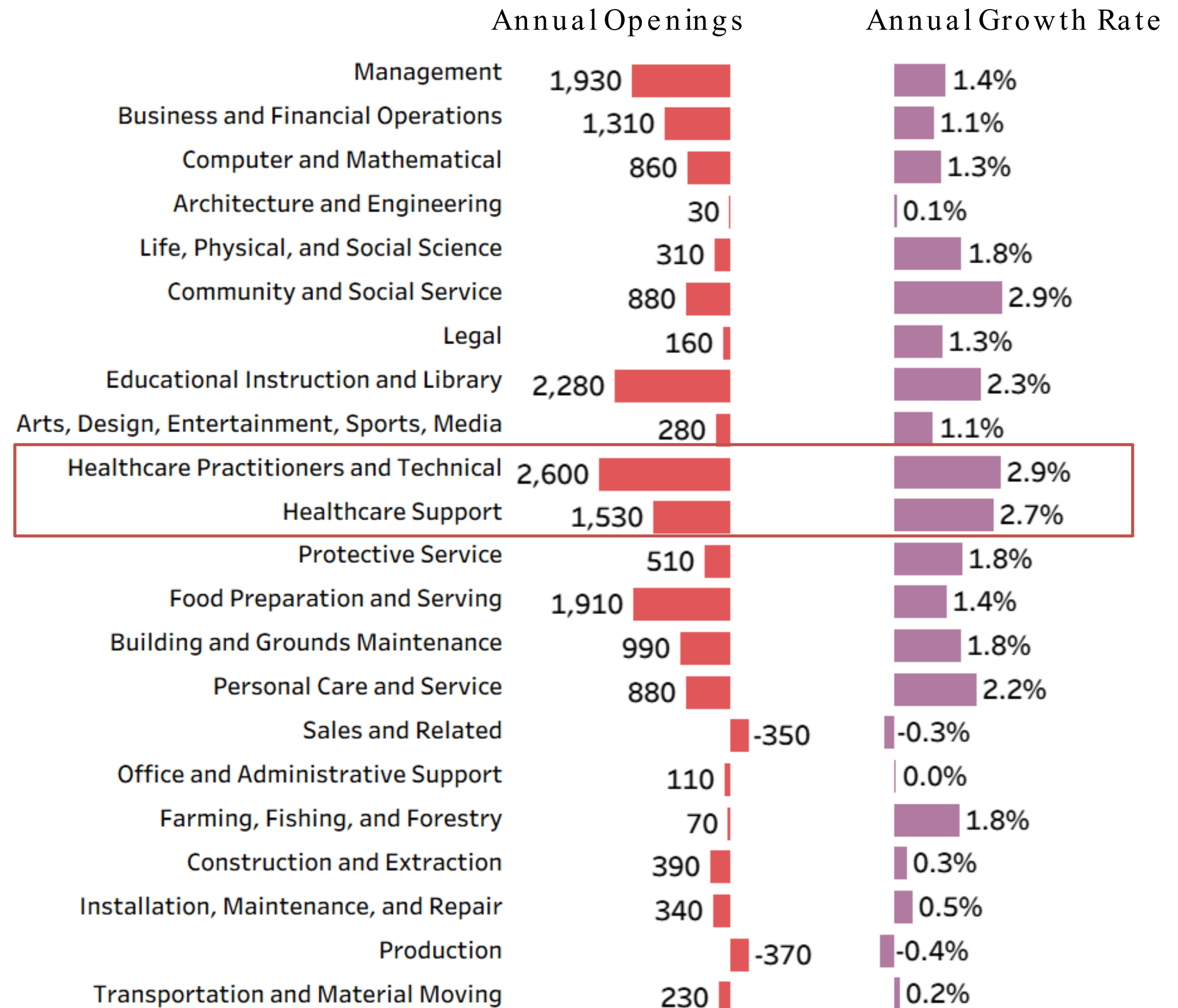
2025 - 2027

1.0%

Annual growth rate

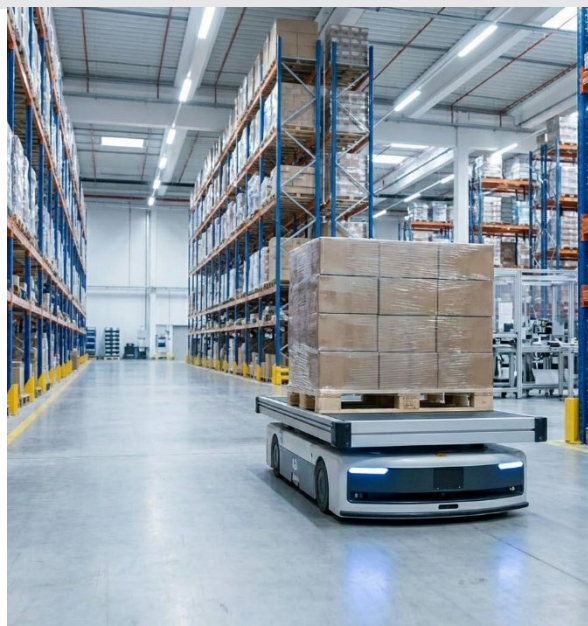
204,080

Annual openings



THE IMPACT OF AI & AUTOMATION

- The percentage of businesses using AI is growing, with adoption higher in Utah than the nation.
- AI skills are increasingly in demand across industries—job postings requesting AI skills aren't confined to tech jobs.
- Businesses and researchers expect AI to reshape occupations rather than eliminate them outright, although this depends on the occupation.
- Utah has a smaller percentage of workers in jobs considered high-risk for automation than the nation, and more employees in roles benefiting from AI.

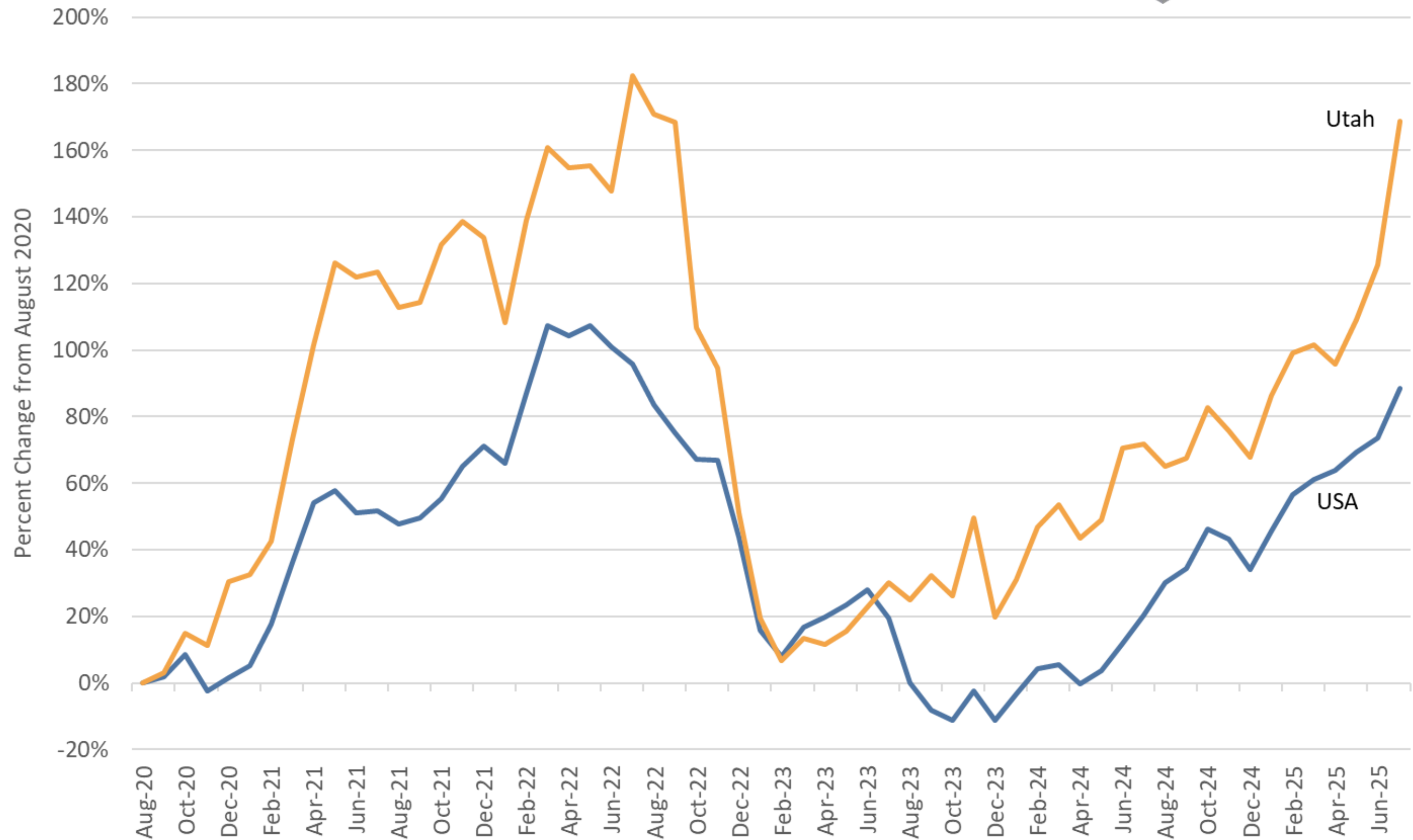


AI Adoption

- Wages are 28% higher for job postings mentioning AI skills than those that do not

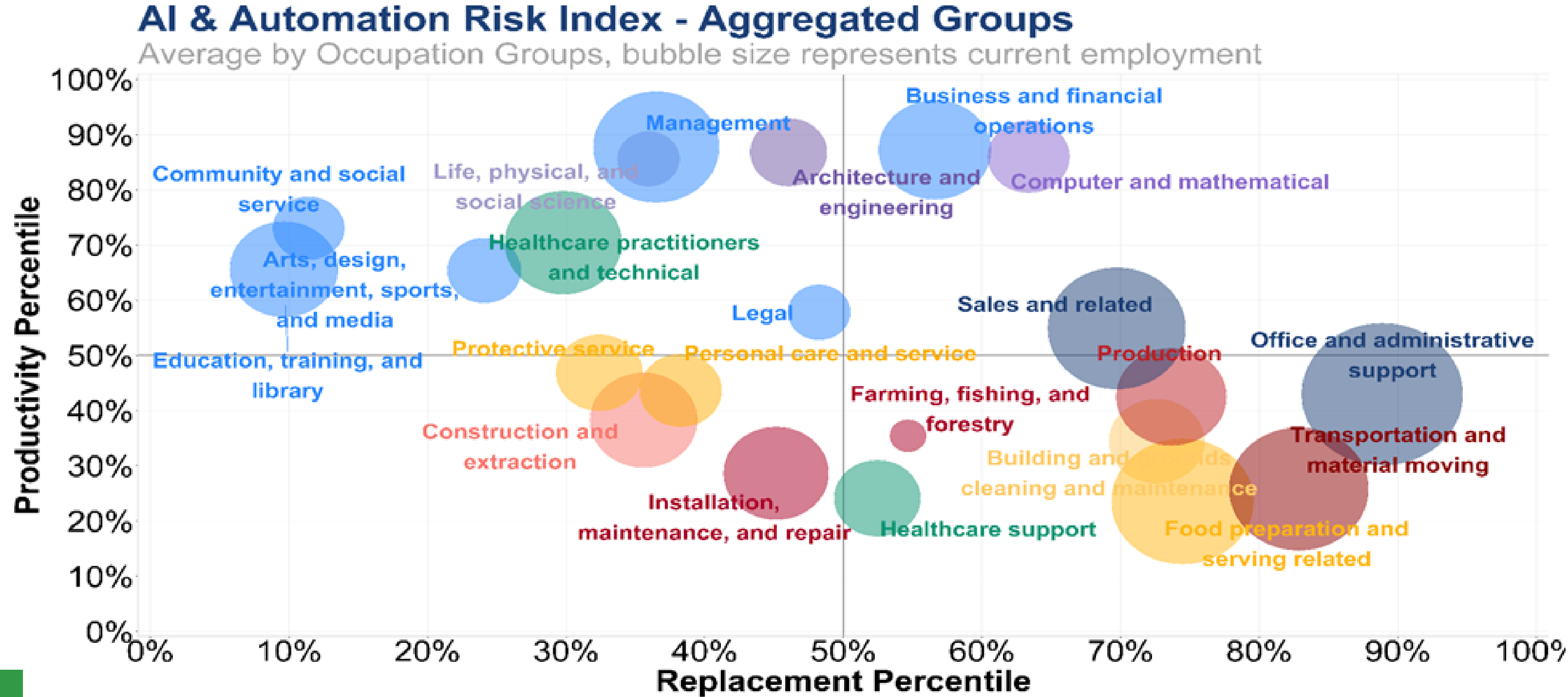
Job Postings Including Artificial Intelligence Skills, State and National

Percent Change from August 2020



Source: Lightcast

The impact on different occupations is expected to vary widely



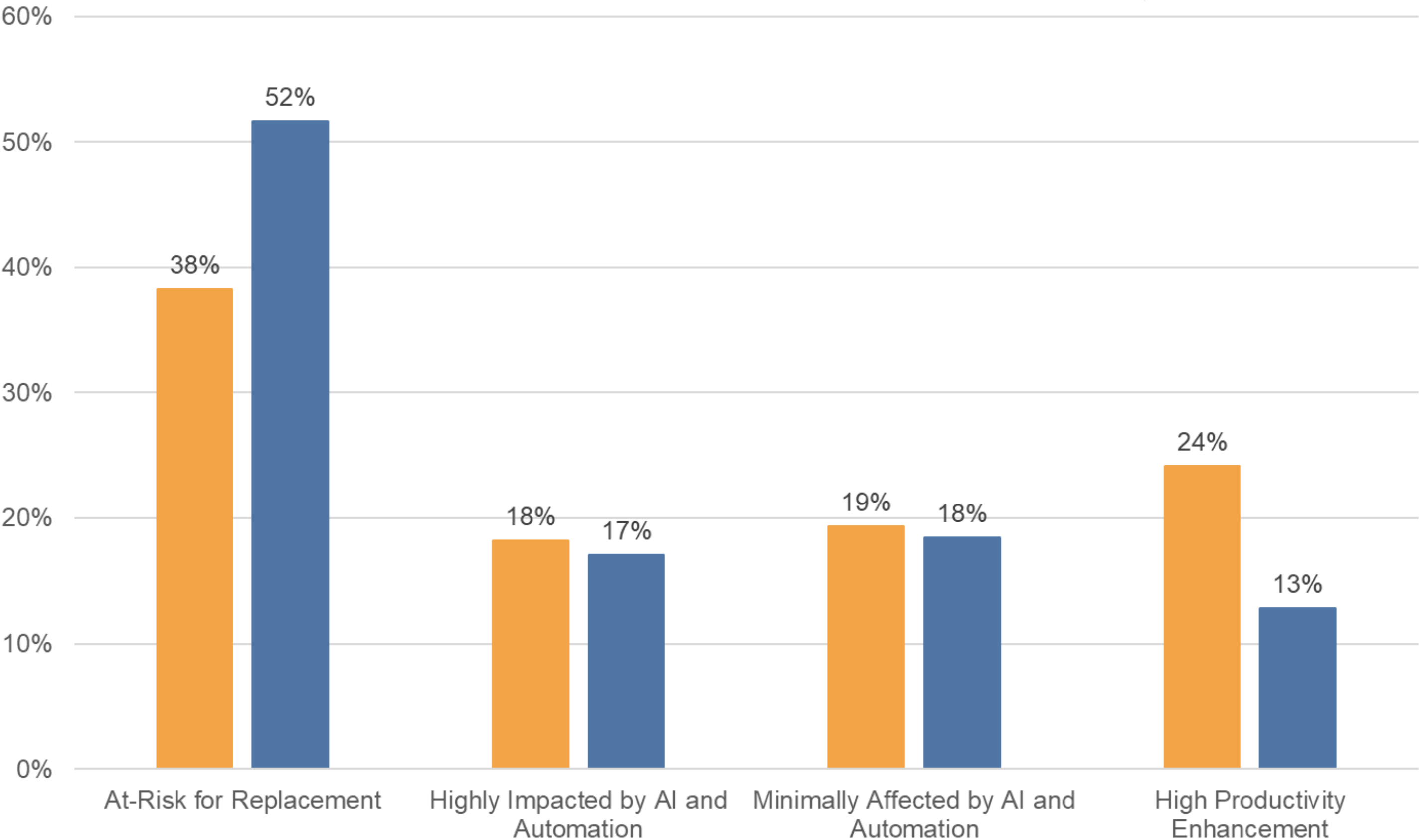
Source: AI & Automation Risk Index from The Conference Board.

Impact of AI & Automation, State and National

Share of 2024 Employment



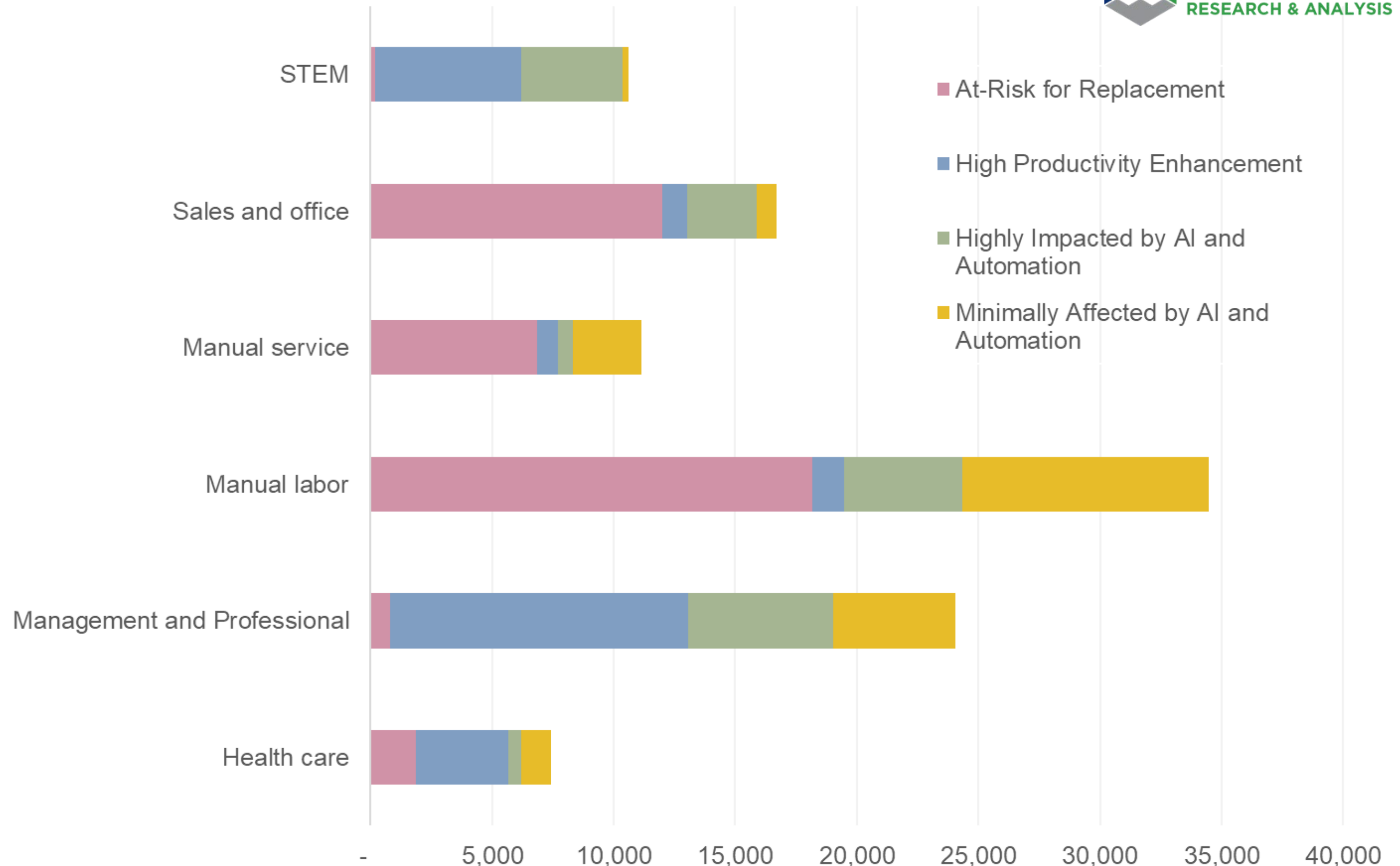
- Utah has a **higher proportion** of people working in **productivity benefitting occupations**
- Utah also has a **lower proportion** of employment in **occupations considered at-risk** for replacement



Source: BLS, Occupational Employment and Wage Statistics (OEWS); Conference Board AI and Automation Index

Impact of AI & Automation

2024 Utah Employment by Occupation Group



Source: BLS, Occupational Employment and Wage Statistics (OEWS); Conference Board AI and Automation Index

- **Manual labor** occupations have the most jobs **at risk** for employment loss
- **Manual labor** jobs **minimally impacted** often involve non-routine tasks, high manual dexterity, complex problem-solving, & adaptability
- **Management and professional** jobs make up the largest portion of **productivity-benefitting** jobs

ATM's and Tellers/Bankers

“The Rise of Robots”

Tellers vs. ATM Installations (1990s –Today)

- **ATM Explosion:** ~400,000 ATMs installed; assumed to eliminate tellers —but teller jobs rose.
- **Branch Strategy Shift:** ATMs cut average tellers/branch from 21 to 13, making branches cheaper to run. Banks opened more branches, netting more teller positions overall.
- **Evolving Job Role:** Tellers now focus on marketing and customer relations, often requiring higher skills and offering better wages.
- **General Trend:** Similar outcomes seen with scanning tech (cashiers) and e-discovery (paralegals) —tech often reshapes jobs rather than eliminating them.

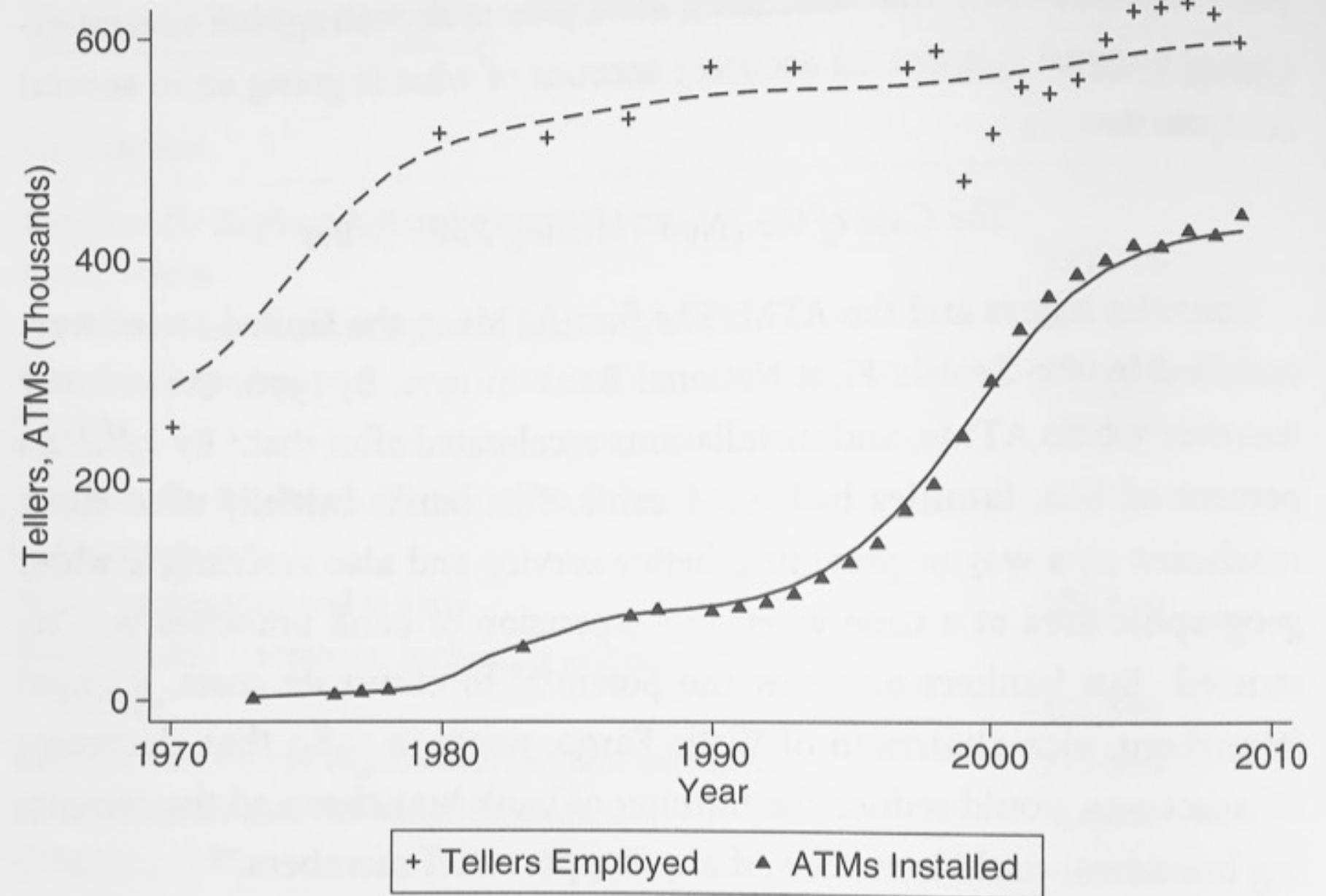


Figure 7.1. Adoption of automated teller machines did not reduce teller jobs. (Ruggles et al., Integrated Public Use Microdata Series: Version 5.0; Bureau of Labor Statistics, Occupational Employment Survey, <http://www.bls.gov/oes/>; Bank for International Settlements, Committee on Payment and Settlement Systems, various publications [see p. 243, note 9]).

AI and Productivity in Utah

Regulatory Relief Plan



Dentacor

Using AI to responsibly expand access to essential dental care
[Dentacor Mitigation Agreement](#)

Dentacor is addressing one of the most overlooked gaps in healthcare: access to oral health for Utah's most vulnerable populations. Many individuals experiencing homelessness or financial hardship live for years with untreated dental disease — not because treatment is complex, but because access is limited.

Dentacor's mobile dental hygiene model brings care directly to shelters, recovery programs, and transitional housing. Through a pilot with the Utah Office of Artificial Intelligence Policy (OAIP), Dentacor is testing whether AI can safely support this work by increasing clinical capacity without compromising patient safety.

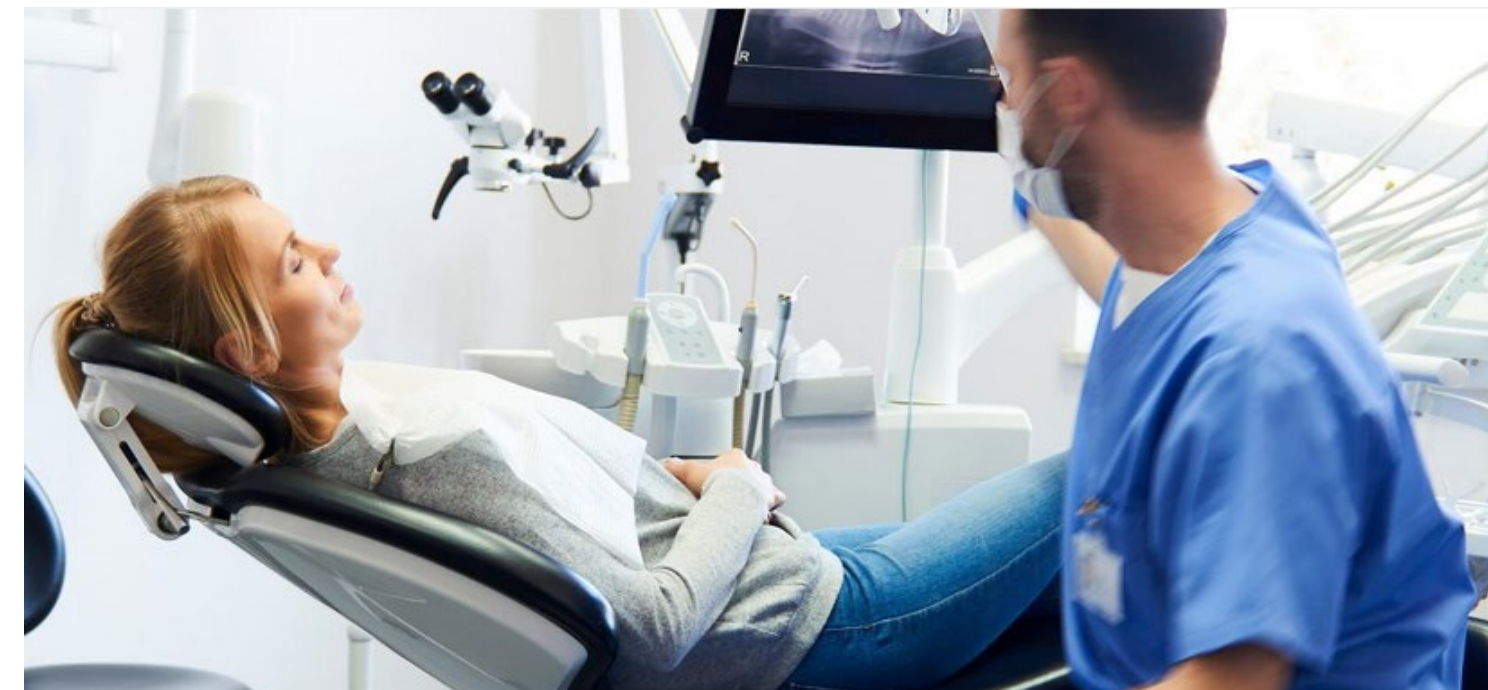
The Approach

OAIP granted Dentacor a 12-month regulatory mitigation under the AI Learning Laboratory program to test a narrowly defined use of an AI-assisted radiograph diagnostic tool.

Under this pilot:

- Licensed dental hygienists may use AI to assist in diagnosing specific dental conditions
- Diagnoses must be confirmed by both the hygienist and the AI system
- Any disagreement is escalated to a licensed dentist
- Only a limited set of procedures is permitted
- All patients provide informed consent and receive full transparency

AI functions as a clinical support tool, not a replacement for professional judgment.



Looking to the Future

1. POPULATION GROWTH
2. NATIONAL UNCERTAINTY
3. EXPECTATIONS FOR 2026



Photograph by St George Inn & Suites

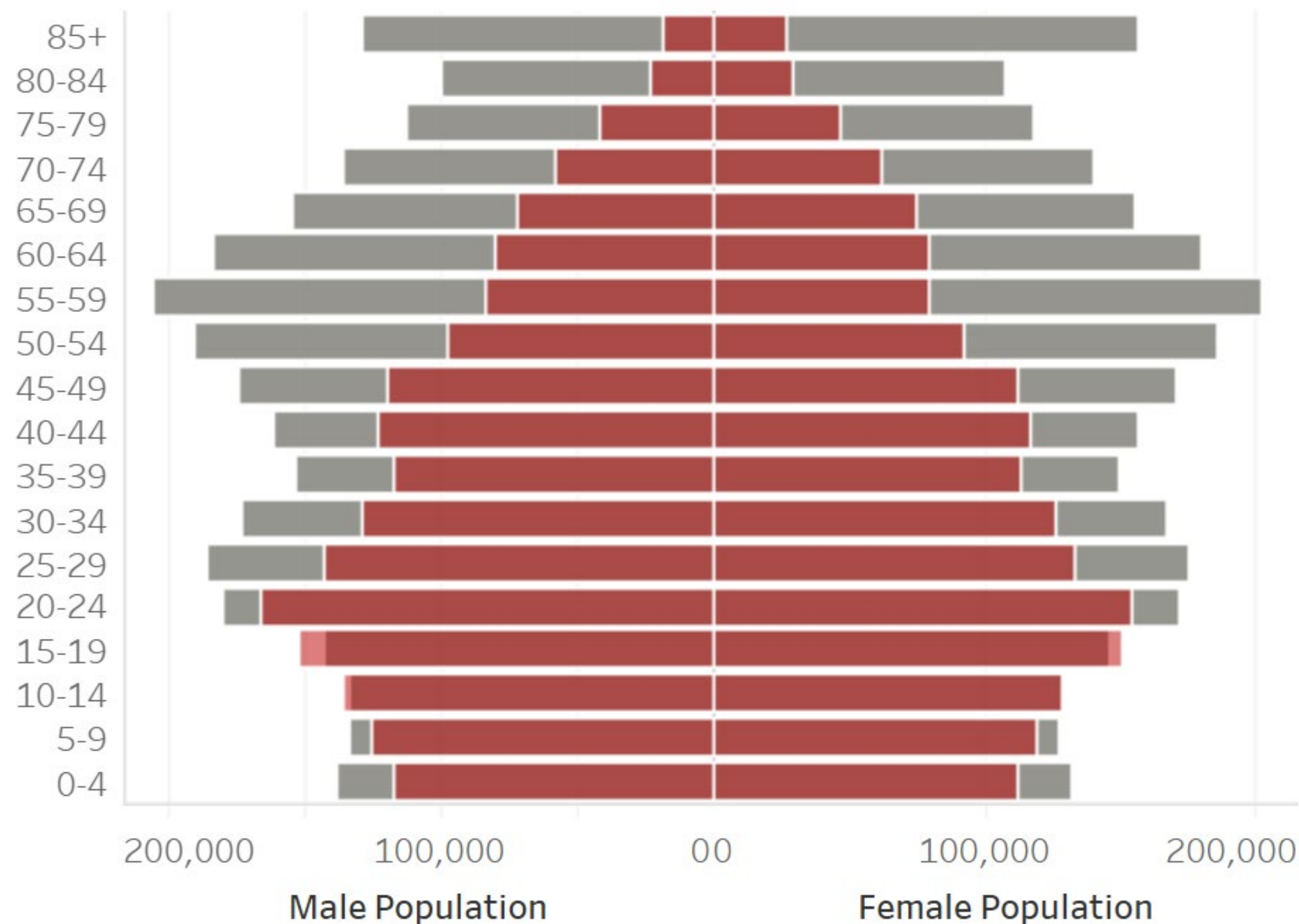
Utah

Population Projections

2025 - 2065

Population Pyramid: 2025 and 2065

2025 2065



REGIONAL LONG TERM PROJECTIONS

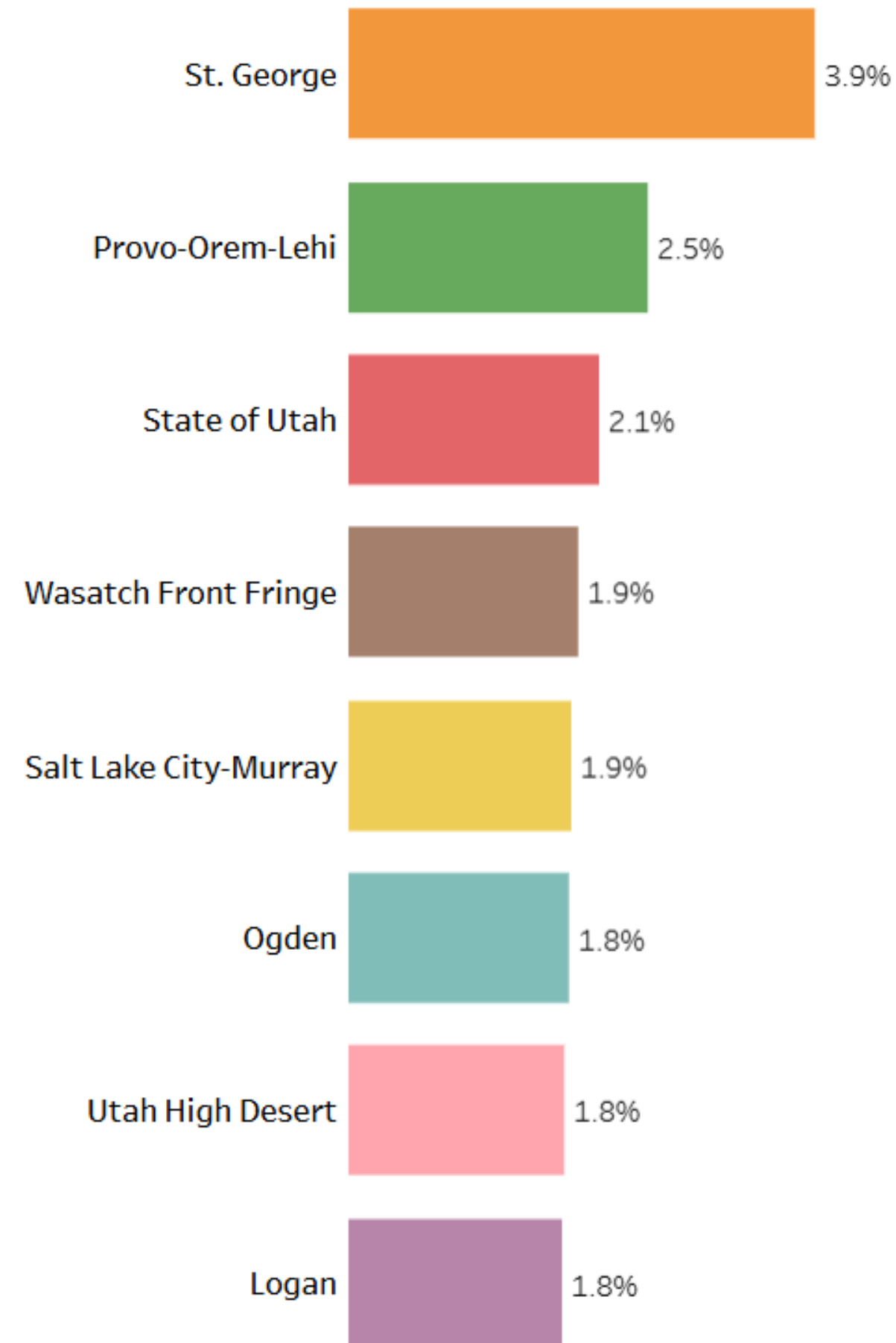
2022 - 2032

2.1%

Annual growth rate

Source: Utah Department of Workforce Services

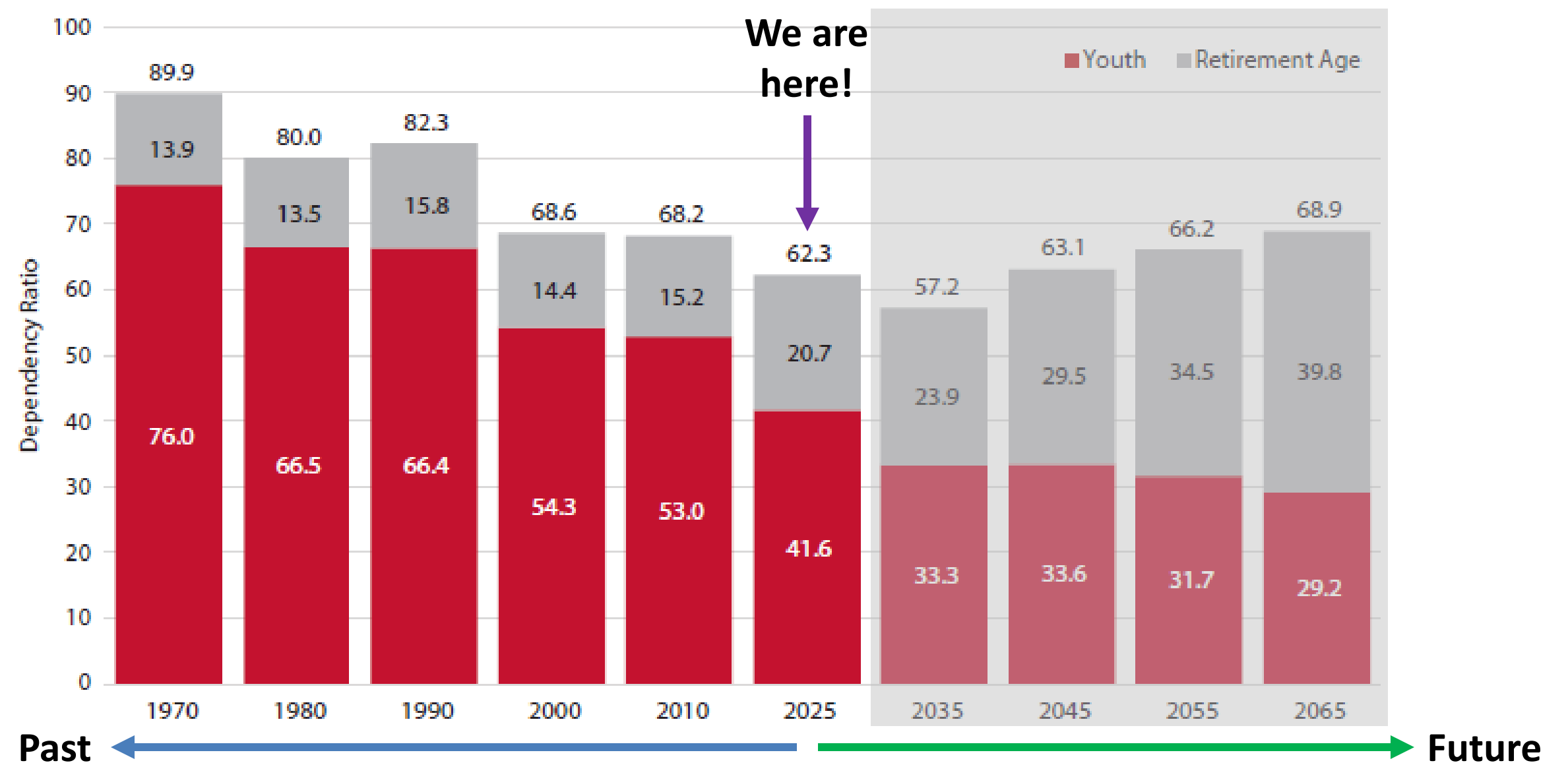
Annual Average Growth Rate



Utah Population Looking Ahead

Figure 27.4: Utah Dependency Ratios, 1970–2065

High growth in healthcare
Impacts on inflation



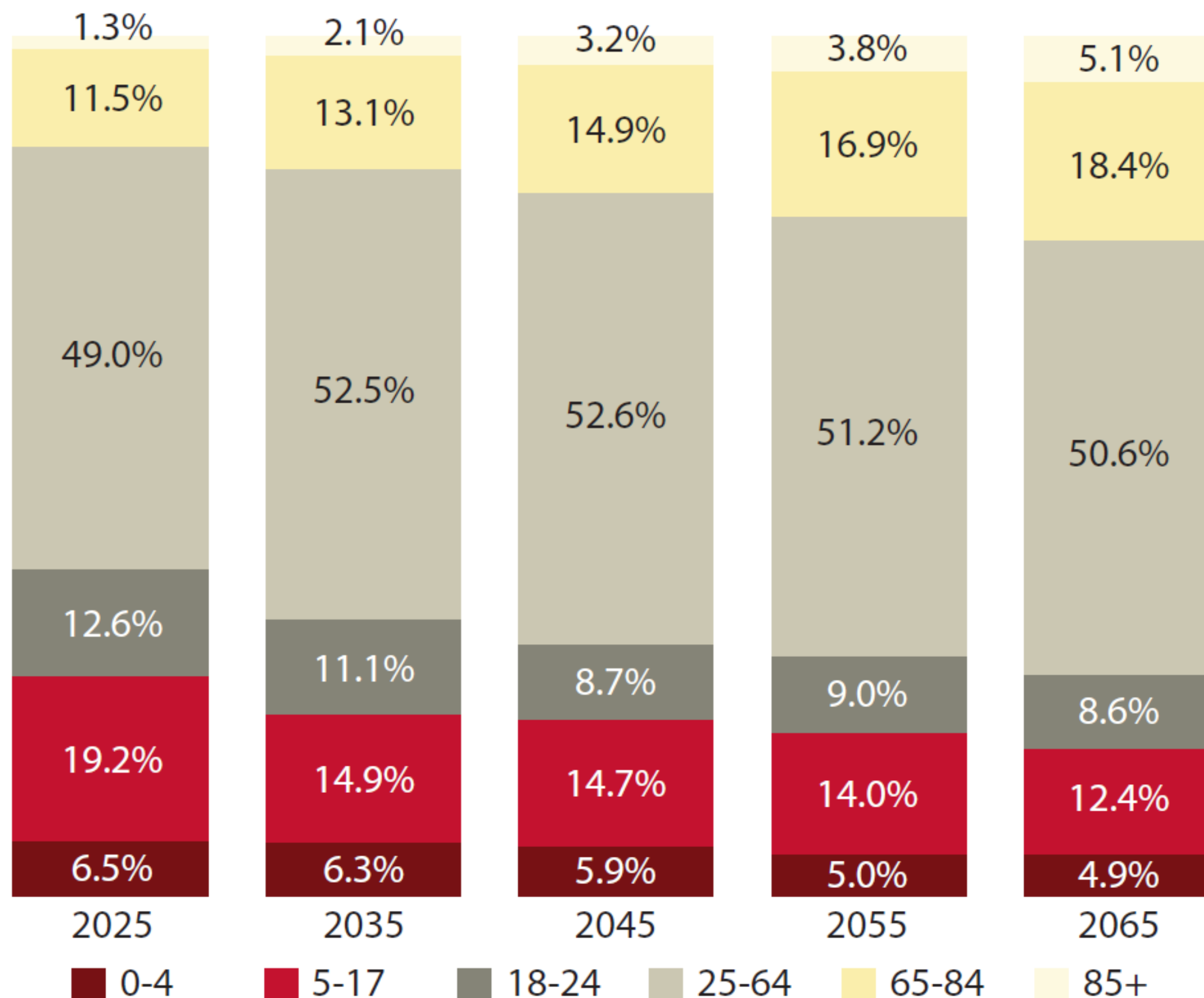
Note: Dependency Ratios are computed as the number of non-working-age persons per 100 working-age (18-64-year-old) persons in the population. Youth are less than 18 years old and retirement age is 65 years and older.

Source: Kem C. Gardner Policy Institute analysis of U.S. Census Bureau Decennial Census data and Kem C. Gardner Policy Institute 2025–2065 Long-Term Planning Projections

UTAH

Projected Population by Age

2025 - 2065



Utah's Aging Population

- Labor markets will remain tight as Utah's older population ages out of the workforce .
- Health care sector will continue to grow to support the aging population .
- Industries that support elderly consumers (home delivery, landscaping, home care services, etc.) will grow to support a larger customer base .
- Adds to inflation as there's more consumption but a smaller workforce to produce goods and services .



Photograph by Bruno Aguirre

Under Pressure Historic Inflation

More money chasing fewer goods → Inflation

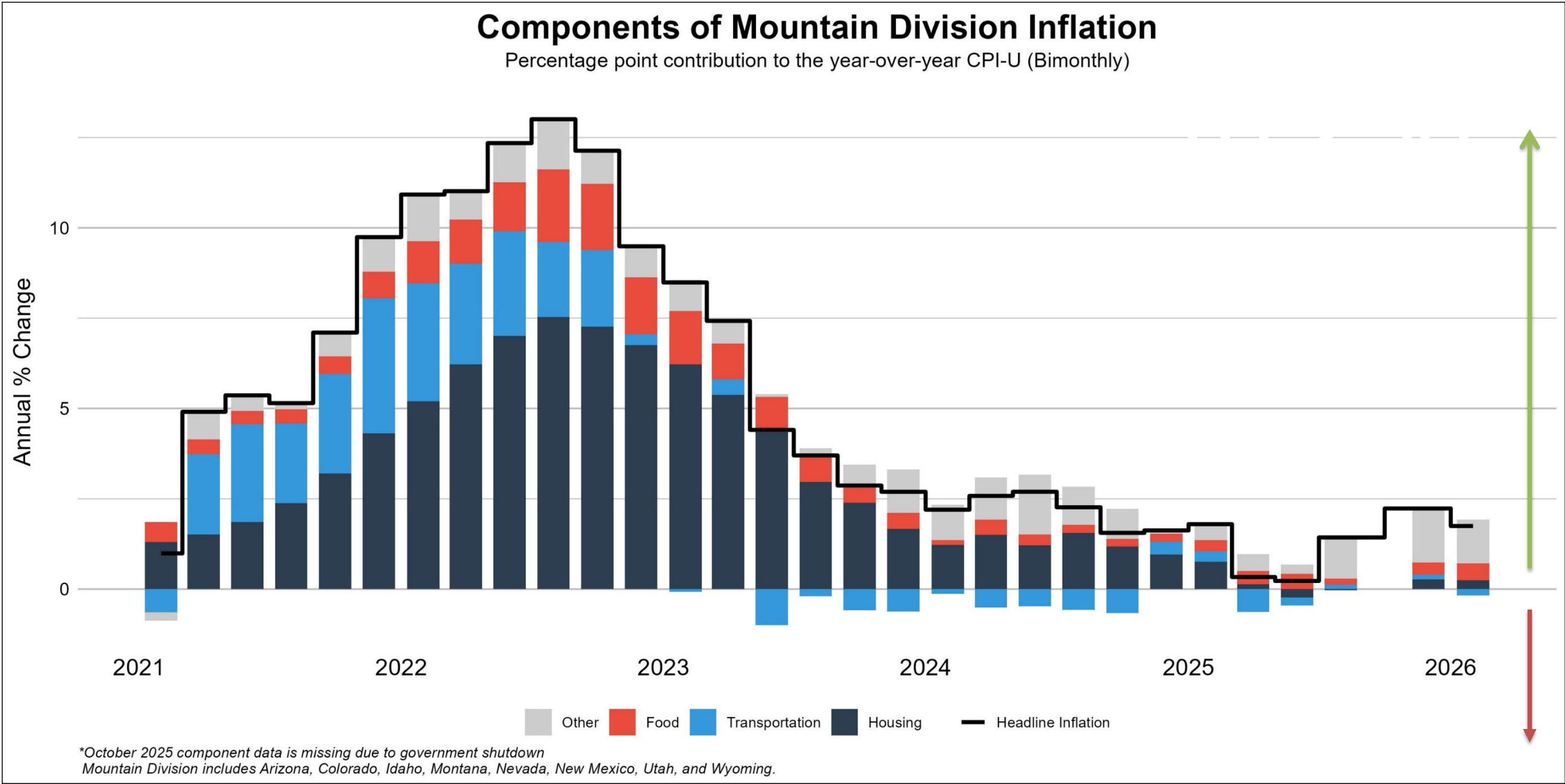
December 2025 inflation at 2.7% year-over-year

“The disinflation process during the last mile will be more uncertain, slower, and bumpier.”

– Isabel Schnabel, European Central Bank



Components of Inflation



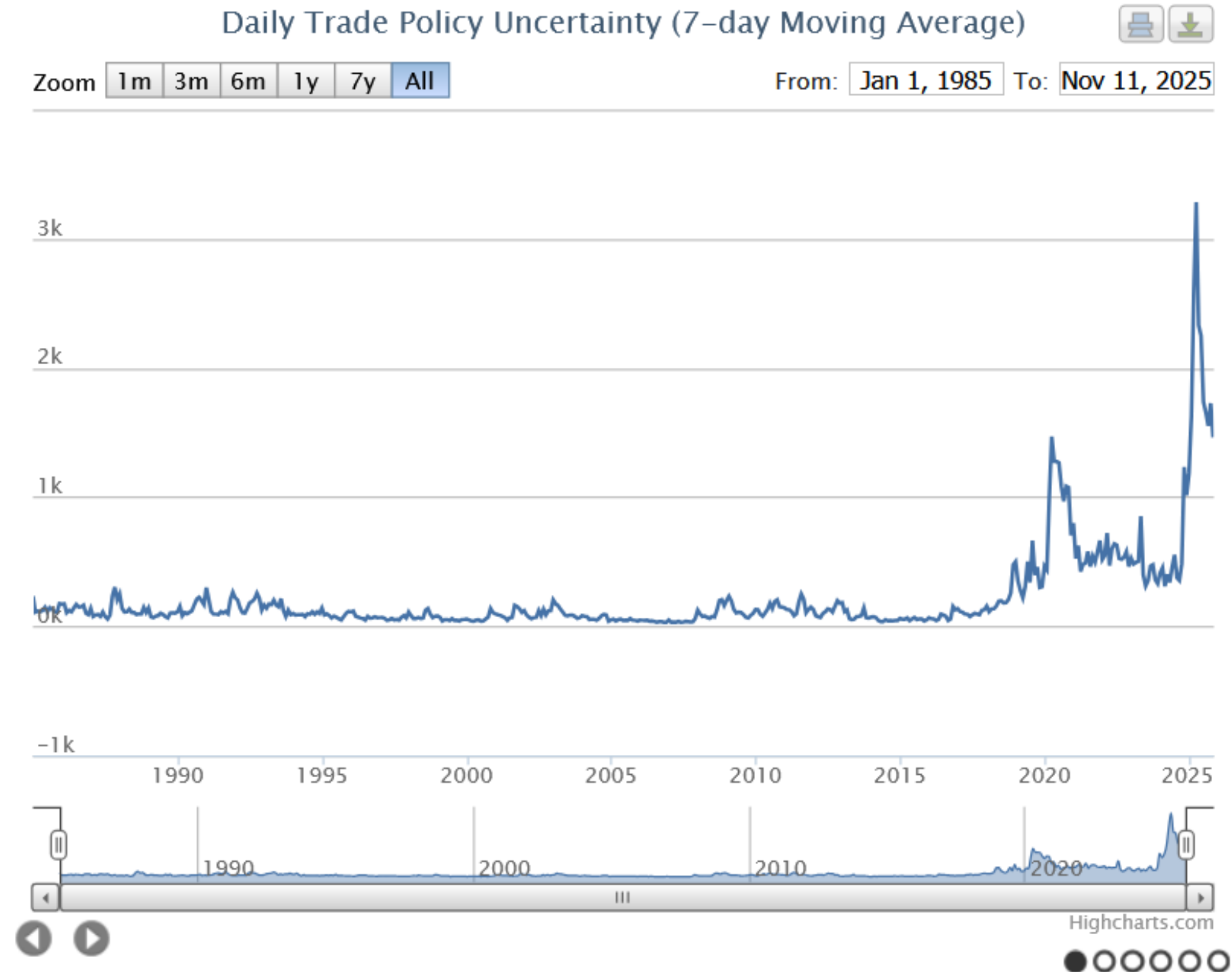
2.7% annual
inflation rate,
national, all items
(Dec. 2024 to Dec.
2025)

Component price
increases

Component price
declines

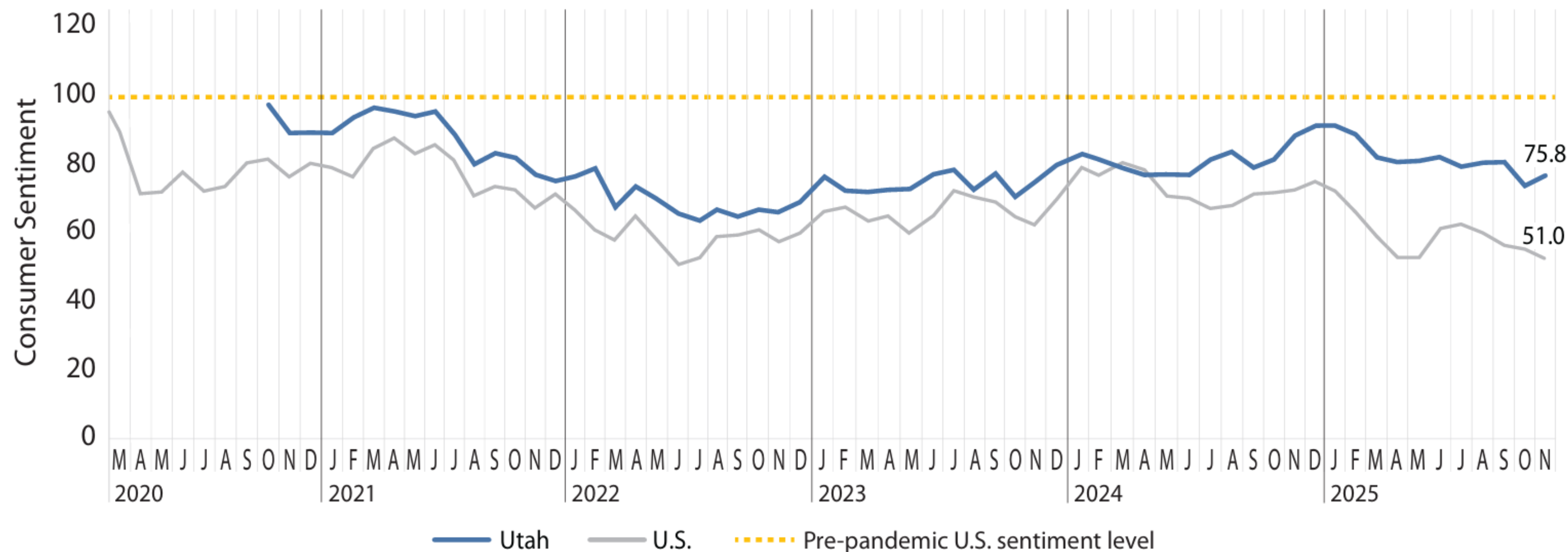
Economic Uncertainty

- Uncertainty slows growth as businesses and consumers reduce spending amid unclear economic outlook
 - Reduces consumer spending
 - Delays business investment
 - Disrupts financial markets
- Short-run phenomenon



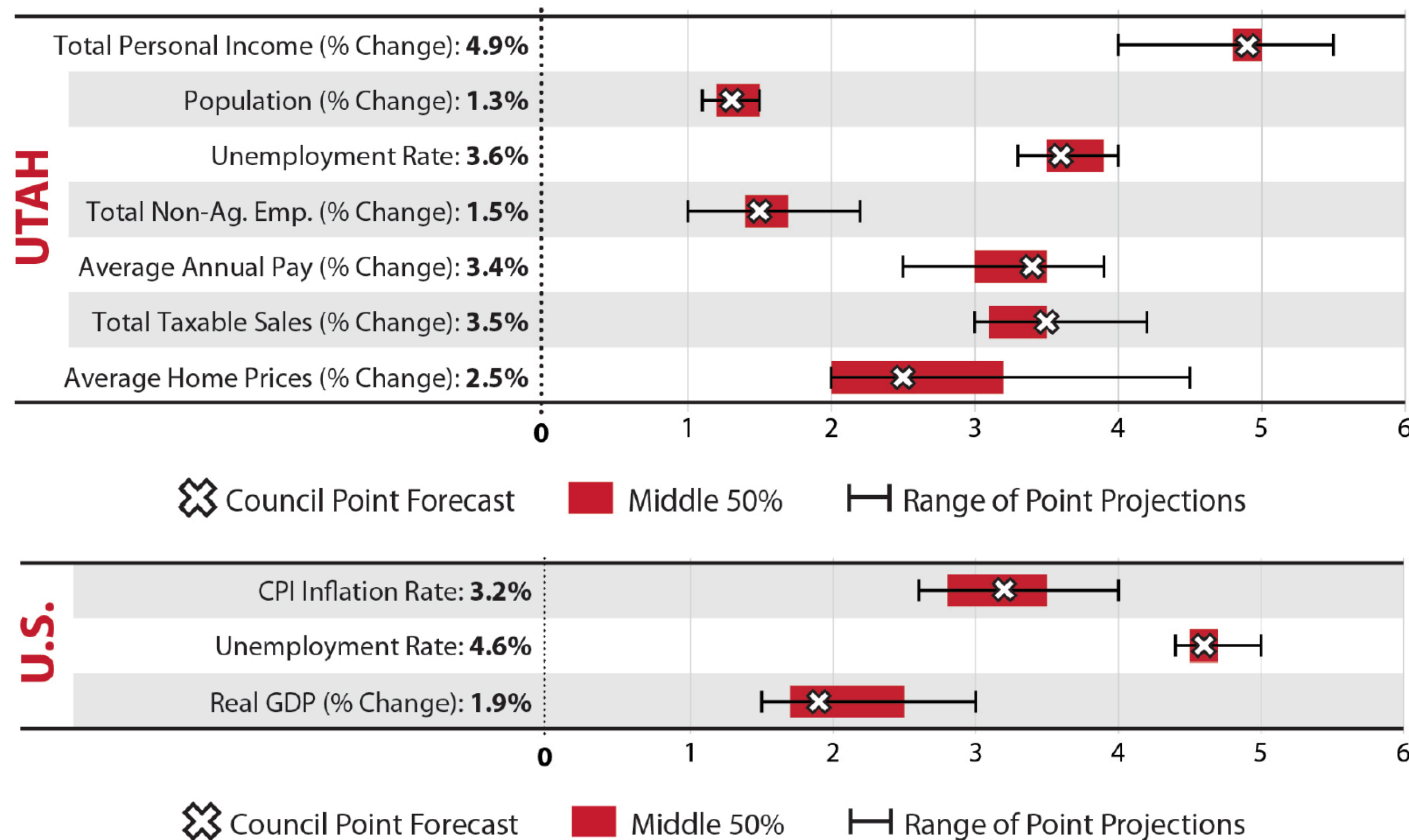
Economic Uncertainty

Consumer Sentiment Index: Utah and U.S.



Source: University of Utah, University of Michigan

Utah Economic Outlook 2025 - 2026



Contact Us

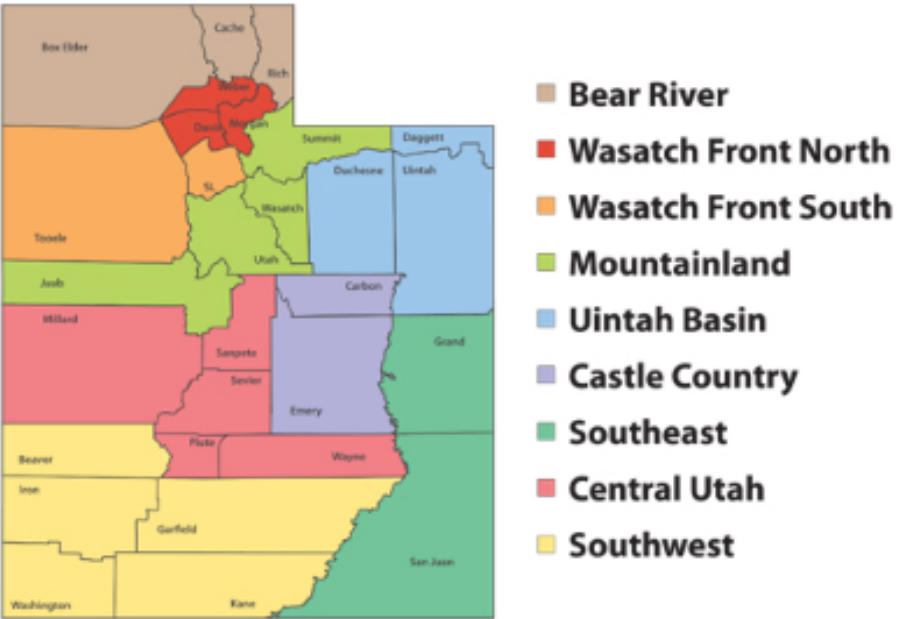
- Employment Update
- Local Insights
- Economic Data
- Publications
- Resources
- Contact Us

Contact

Monday-Friday (closed on Federal and State holidays)
8:00 a.m. - 5:00 p.m.

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THANK YOU

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